Rubric for Evaluating Colorado's School Psychologists

Definition of an Effective School Psychologist

Effective School Psychologists are vital members of the education team. They are properly credentialed and have the knowledge and skills necessary to help diverse student populations have equitable access to academic instruction and participation in school-related activities. They strive to support outcomes and development in the least restrictive environment, close achievement gaps, and prepare diverse student populations for postsecondary and workforce success. Effective licensed School Psychologists employ and adjust evidence-based strategies and approaches to meet the unique needs of their students. They have a deep understanding of the interconnectedness of the home, school and community and collaborate with all members of the education team to strengthen those connections. Through reflection, advocacy, and leadership, they enhance the academic achievement and personal/social development of their students.

	Partially Proficient cychologists demonstrate k riate levels of intellectual,			
There is inadequate evidence that the School Psychologist:	The School Psychologist:	and The School Psychologist:	and The School Psychologist:	and The School Psychologist:
 Has knowledge of physical, cultural, developmental, and social influences on behavior Has knowledge of mental health, behavioral, and emotional impacts on learning and life skills 	Has knowledge of potential influences on behavior and learning	 Has knowledge of physical, cultural, developmental, and social influences on behavior Has knowledge of mental health, behavioral, and emotional impacts on learning and life skills 	Applies knowledge of student learning, development, and growth to the planning and/or development of interventions and services	□ Shares knowledge of current research related to the potential influences on student learning, development, and growth with professional colleagues and parents

reduce barriers to and support learning in literacy, math, and other content areas.

There is inadequate		and	and	and
evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	Students:	Students:
	Identifies barriers to learning for individual students and groups of students	 Identifies the barriers to learning, including those related to mental health issues and crises Recommends the interventions and adaptations (accommodations (accommodations) that reduce the student's barriers to learning and increase access to the curriculum 	Are accommodated in the educational setting so they have the opportunity to access their educational environment	□ Gain an understanding of their own individual barriers to learning
designed instruction.				
There is inadequate		and	and	and
evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:
Uses evidence- based practices and research to guide intervention planning and development	 Has an awareness of some evidence- based psychoeducational practices 	 Uses evidence- based practices and research to guide intervention planning and development 	 Actively uses the current professional literature to inform psychoeducational practices 	Uses the current professional literature to make recommendations for systems level practices/decisions
Element d: School Ps		nowledge of the intercom	nectedness of home, school	l, and community
influences on student	achievement.	-	-	-
There is inadequate evidence that the School Psychologist:	The School Psychologist:	and The School Psychologist:	and The School Psychologist:	 and The School Psychologist: Educates the school
 Identifies the relevant issues and contexts that impact family–school partnerships Has knowledge 	School psychologists have an understanding of the linkages between schools, families, and community providers,	 Identifies the relevant issues and contexts that impact family–school partnerships Has knowledge of community/local 	□ Uses knowledge of the relevant issues and contexts that impact family– school partnerships as the basis for problem	community regarding the influence of family involvement on school achievement and advocate for family involvement in school policy
of community/local resources	ychologists demonstrate k	resources	solving related to prevention and intervention	development

There is inadequate		and	and	and
evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:
 Demonstrates knowledge of evidence-based strategies for crisis prevention, preparedness, response, and recovery Demonstrates knowledge of effective threat assessment and suicide risk assessment and intervention procedures. 	Demonstrates awareness of some of the key components of strategies for crisis planning, prevention and intervention	 Demonstrates knowledge of evidence-based strategies for crisis prevention, preparedness, response, and recovery Demonstrates knowledge of effective threat assessment and suicide risk assessment and intervention procedures. 	Uses assessment and data collection methods to develop appropriate goals for and to evaluate outcomes of prevention, response, and recovery activities and crisis services	□ Contributes to, designs, implements, and/or evaluates services for crisis prevention, preparation, response, and recovery at the individual, family, and systems levels and that take into account diverse needs and characteristics
	ice is Not Observable during an		n.	
Examples of Artifacts provide evidence of p		Evidence of performation	nce provided by artifact:	
Crisis Team Mem				
Completed Threat	Assessments			
□ Maintained list of	community resources			
Training certifica	ates			
Ongoing attempt community resource				
	professional journals.			
-	evidence on ongoing propriate strategies and			
interventions	*			
☐ Knowledge may	be evident during			
consultation of I	EP meetings as well as			
referenced in psy	chological reports			

Element a: School Psychologists demonstrate knowledge of current developmental			
science, the ways in which learning takes place, and the appropriate levels of			
intellectual, social, and emotional development of their students.			
Element b: School Psychologists demonstrate knowledge of effective services and/or			
specially designed instruction that reduce barriers to and support learning in literacy,			
math, and other content areas.			
Element c: School Psychologists integrate evidence-based practices and research			
findings into their services and/or specially designed instruction.			
Element d: School Psychologists demonstrate knowledge of the interconnectedness of			
home, school, and community influences on student achievement.			
Element e: School Psychologists demonstrate knowledge of and expertise in their			
professions.			

0 to 3 Total Points =	Not Evident		Overall	Rating for	Standar	d I:	
4 to 7 Total Points =	Partially Proficient						
8 to 12 Total Points =	Proficient						
13 to 16 Total Points =	Accomplished						
17 to 20 Total Points =	Exemplary						
		•• (/D				1 10	

Evaluator Comments (Required for Ratings of "Not Evident" or "Partially Proficient" and recommended for all rating levels). Please indicate the element for which the comment applies if not for the standard as a whole.

Comments of person being evaluated. (Optional)

Quality Standard II: diverse population of Not Evident		port and/or establish safe, Proficient (Meets State Standard)	inclusive, and respectful le Accomplished	earning environments for a Exemplary						
Element a: School Psychologists foster safe and accessible learning environments in which each student has a positive, nurturing relationship with caring adults and peers.										
There is inadequate evidence that the School	The School Psychologist:	and The School Psychologist:	and Students:	and Students:						
Psychologist: Fosters an educational environment in which: □ Diversity is acknowledged and used to further student learning. □ The importance of student and family background is considered in developing educational/inte rvention plans. □ Students build positive relationships with each other.	 Fosters an educational environment that: Emphasizes mutual respect for and understanding of all students. Encourages positive relationships between and among students. Is conducive for all students to learn 	 Fosters an environment which values diverse perspectives. Models empathy and respect for diversity. Sets common goals for all students in order to build unity. 	O Build and maintain positive relationships with peers and with adults in the school setting	□ Indicate perceptions of an improved school and/or positive and safe school climate						
Element b: School P communities.	sychologists demonstrate	e respect for diversity with	hin the home, school, and	local and global						

There is inadequate		and	and	and
evidence that the School Psychologist: Supports an environment in	The School Psychologist:	The School Psychologist: Engages in practices that foster:	Students:	The School Psychologist:
which: Student diversity is valued Student and	O Uses intervention approaches and materials that reflect students' backgrounds.	 O Effective interactions among students O Positive social entry interaction 	O Demonstrate a strong sense of community	Contributes to, designs, implements, and/or evaluates prevention programs that integrate home, school, and community
family background characteristics are considered in planning assessments and/or interventions	O Acknowledges the value of each student's contributions to educational and intervention planning	relationships and The School Psychologist: O Systematically collects data from multiple sources as a foundation for decision-making and consider ecological factors (e.g., classroom, family, community characteristics) as a context for		resources and promote learning, mental health, school climate and safety, and physical well-being of all children and families
Element c: School F needs.	Psychologists engage stude	assessment and intervention in general and special education settings.	with diverse background	s, interests, strengths, and

imadequate evidence that the School Psychologist: The School Psychologist: The School Psychologist: The School Psychologist: Students: Students: Demonstrates an an for diversity in development and learning as a foundation for diversity in development and learning as a foundation for all aspects Demonstrates computent and diverse individual diverse individual differences, strengths, backgrounds, and needs in individual differences, strengths, backgrounds, and needs in the design, implementation n, and evaluation of services in order to improve academic, learning, social and mental health outcomes for all children across family, school, and Imademission proves for all children	There is		and	and	and
evidence that the School Psychologist:The School Psychologist:Students:Students:Demonstrates an of and respect for diversity in development an learning as a foundation for diversity in development and learning as a foundation for diversity in development and learning as a foundation for diversity in development developm			···unu	···unu	···unu
School Psychologist:Psychologist:Psychologist:-Demonstrates an development an for all aspects of service deliveryDemonstrates some awareness of culturally competent and diverse individual, a foundation for diversity in diverse individual, a foundation for all aspectsDemonstrates an understanding of and respect for diversity in development and learning as a foundation for all aspectsDemonstrates an understanding of and respect for diversity in development and learning as a foundation for all aspects of service deliveryDemonstrates an understanding of and respect for diversity in diverse individual, after the total spects of service deliveryDemonstrates an understanding of and respect for diversity and indiverse individual, address individual differences, strengths, backgrounds, and needs in the design, implementation, and evaluation of services in order to mynove services in order to more academic, learning, scial and mental health outcomes for all children academic, learning, scial and mental health outcomes for all children across family,Demonstrates permission and mental health outcomes for all child		The School	The School	Students:	Students:
Psychologist: Demonstrates Demonstrates Demonstrates an Demonstrates understanding of culturally of and respect for diversity in development and learning as a foundation fmit, school, and for all spects community characteristics In collaboration with others, addresses addresses inte contexts of individual differences, strengths, backgrounds, and and needs in the design, implementation, and evelopment nimividual differences, strengths, backgrounds, and addresses individual implementation, and evelopment n, and evelopment order to implementation, n, and evelopment evelopment academic, learning, social and mental health outcomes contexts of and respect community characteristics implementation,					
□ Demonstrates an understanding of culturally competent and for diversity in development and learning as a foundation for all aspects of service deliveryan understanding of and respect for diversity in development and learning as a foundation for all aspects of service deliveryan understanding of and respect for diversity in development and learning as a foundation for all aspects of service deliveryan understanding of and respect for diversity in development and learning as a foundation for all aspects of service deliveryan understanding of and respect for diversity and individual differencesan understanding of and respect for diversity and individual differences, strengths, backgrounds, and needs in the design, implementation, and needs in the design, implementation for all contacts in order to improve academic, learning, schoal, and mental health outcomes for all children across family, schoal, and mental health outcomes for all children across family, schoal, and consets family, schoal, and mental health outcomes for all children across family, schoal, and consetsan understanding of an respect for all children across family, schoal, and contextsan understanding dath espects order schoal, and contextsan understanding dath espects for all children across family, schoal, and contextsan understanding dand me	Psychologist:	• •	• •		
community contexts	 Psychologist: □ Demonstrates an understanding of and respect for diversity in development and learning as a foundation for all aspects of service delivery □ In collaboration with others, addresses individual differences, strengths, backgrounds, and needs in the design, implementatio n, and evaluation of services in order to improve academic, learning, social and mental health outcomes for all children across family, school, and community 	Demonstrates some awareness of culturally competent and effective practices in the contexts of diverse individual, family, school, and community	 Demonstrates an understanding of and respect for diversity in development and learning as a foundation for all aspects of service delivery In collaboration with others, address individual differences, strengths, backgrounds, and needs in the design, implementation, and evaluation of services in order to improve academic, learning, social and mental health outcomes for all children across family, school, and community 	an understanding of and respect for diversity and	unique individuals with diverse backgrounds, interests, strengths, and needs and are

Element d: School Psychologists engage in proactive, clear, and constructive communication and work collaboratively with students, families, and other significant adults and/or professionals.

There is		and	and	and
There is inadequate evidence that the School Psychologist: Promotes an educational environment that is inviting to families and significant adults.	 The School Psychologist: Maintains appropriate and respectful relationships with students, their families, and significant adults. Communicates effectively with 	 and The School Psychologist: Works collaboratively with families and significant adults to help students meet education and intervention goals Works collaboratively with all school 	 and Students and/or Teachers: O Communicate freely and openly with the school psychologist. Families and Significant Adults: Initiate communication with 	 and Students, Families and/or Significant Adults: Seek the school psychologist's assistance to find resources and services to support student needs Partner with the school for the benefit of their students
Element e: School P	 diverse audiences such as parents, teachers, and other school personnel, policy makers, community service providers and others. Is sensitive to the diverse family structures. 	personnel to create a safe and positive school community	 school psychologists to discuss student needs Willingly share information that may impact student learning 	characterized by acceptable
	icient use of time, and app	propriate behavioral strat	egies.	and
inadequate		and	and	· · · anu
evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	Students	Students
□ Has rules to guide students to behave appropriately when providing services.	O Structures services to minimize interruption to instructional time.	 O Makes maximum use of service provision time. O Holds students accountable for adherence to school and class 	 O Develop awareness of expectations in the school setting O Follow school and classroom rules 	O Develop skills necessary to become self-regulated, self-motivated and active learners
□ Holds students accountable for school and/or class rules.		rules. O Fosters the maintenance of a safe and orderly environment.		
	tice is Observable during a	an observation of a session.		
Drofognional Dros	tion in Not Observable dem		SIQUE	
Examples of Artifact	tice is Not Observable dur ts that may be used to		nance provided by artifac	et:
Examples of Artifact provide evidence of	ts that may be used to performance:			et:
Examples of Artifact provide evidence of points of the second sec	ts that may be used to performance: on surveys			: t:
Examples of Artifact provide evidence of p	ts that may be used to performance: on surveys lorado Survey?			e t:

Individual student feedback								
□ Teacher/ Staff/ Administrator notes, emails								
etc. that show positive relationships								
□ Participation in school wide initiatives such								
as : Diversity week								
□ Display posters/ signage etc. for "Safe space"								
and other positive programs aimed at school								
safety, climate and diversity								
Student, parent, family contact logs								
Teacher consultation logs								
		Ratings (# Points per rating at this level)	NE (0)	PP (1)	P (2)	A (3)	E (4)	Total Points
Element a: School Psychologists foster safe and a	accessible le		(0)		(2)		(=)	
which each student has a positive, nurturing relat		0						
Element b: School Psychologists demonstrate re								
school, and local and global communities.	-							
Element c: School Psychologists engage students	as unique i	ndividuals with diverse						
backgrounds, interests, strengths, and needs.								
Element d: School Psychologists engage in proac								
communication and work collaboratively with stu	idents, famil	ies, and other significant						
adults and/or professionals.								
Element e: School Psychologists select, create an								
environments characterized by acceptable studer	it behavior,	efficient use of time, and						
appropriate behavioral strategies.								
0 to 3 Total Points = Not Evident		Overall Rating for S	Stand	lard	[]:			
4 to 7 Total Points = Partially Proficient								
8 to 12 Total Points = Proficient								
13 to 16 Total Points = Accomplished								
17 to 20 Total Points = Exemplary Evaluator Comments (Required for Ratings of "N	lot Fridont?	on "Doutiolly Dusfisiont" or	.d		anda	d for		tina
levels). Please indicate the element for which the						a for	an ra	ung
Rveis). Thease indicate the clement for which the	comment a _f	pres il not for the standard	asa	whor	ι.			
Comments of person being evaluated. (Optional)								

Not Evident	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary
				with state and federal laws nd the individual needs of
There is inadequate evidence that the School Psychologist:	The School Psychologist:	and The School Psychologist:	and Students:	and The School Psychologist:
Meets all legal requirements for professional practices	☐ Is aware of legal requirements for IEPs, 504, RtI, and/or intervention plans	 Meets all legally required timelines for professional practices (e.g., evaluations, manifestation determinations, etc.) Completes legal requirements for IEPs, 504, RtI, and/or intervention plans 	□ Have educational and/or intervention plans that align with educational law and district policy including appropriate placements, accommodations, modifications, etc.	Participates in the development of building or district policies and procedure that facilitate compliance with legal requirements

There is			and	
inadequate evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	Teachers:	Students:
 Selects and administers valid and reliable assessment tools Systematically collects data from multiple sources 	□ Follows standardized procedures for administration and scoring of psychoeducational tests if applicable	 Considers the referral question and individual student or group characteristics or language issues when planning assessments Selects and administers valid and reliable formal and/or informal assessment tools Systematically collects data from multiple sources Communicates assessment results to colleagues, parents, and students as appropriate 	Understand psychoeducational assessment data and use it to inform instruction	Receive appropriate educational or intervention plans based on analysis and interpretation of assessment data
Elemente Calcal D			····] / ···· ··· · · · ·]]] · · · · · ·	
		isistently deliver services lated to student needs, le		d instruction that integrate
-	lualized student goals.		and progress town	a a aomo ring academic
There is inadequate	The School	and	and	and
evidence that the	Psychologist:			
School Psychologist:		The School Psychologist:	The Teacher or Other Consultee:	The Teacher or Other Consultee:
Provides consultation to promote effective implementation of services	□ Has knowledge of varied models and strategies of consultation	Provides consultation to promote effective implementation of services	Adapts educational practices based on consultation to better meet student needs	Generalizes or transfers knowledge gained through the consultation to other contexts/other students

There is inadequate	The School	and	and	and
evidence that the School Psychologist:	Psychologist:	The School Psychologist:	Students:	Students:
Assists in planning for and/or providing evidence-based interventions for students	□ Has an understanding of best practices and evidence-based interventions appropriate for a variety of student needs	Plans for and/or provides evidence- based interventions for students with fidelity (including individual counseling, suicide risk assessments, groups counseling, transition, behavior plans, etc.)	Receive educational, behavioral, and/or mental health services that meet their identified needs and are frequently evaluated	Make progress towards educational, behavioral, and/or mental health intervention goals
There is inadequate evidence that the		and	and	and
School Psychologist:	The School Psychologist:	The School Psychologist:	Students:	Students
□ Uses data to monitor student, group and/or school, progress	 Identifies sources of progress monitoring data 	Uses progress monitoring data to modify and/or make recommendations to adapt interventions	Demonstrate response to interventions or receive adapted interventions to meet their needs	Engage in progress monitoring of their own learning and performance
	sychologists support and to maximize student outo	integrate appropriate av	ailable technology in their	services and/or specially
There is		and	and	and
inadequate evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	Students':
 Has an understanding of available assistive technology for students Effectively uses building/district software and technology (e.g., IEP software, student databases, Infinite Campus) 	Uses building/district software and technology with assistance	 Has an understanding of available assistive technology for students Effectively uses building/district software and technology (e.g., IEP software, student databases, Infinite Campus) 	□ Uses information and technology resources to enhance data collection and decision-making to improve student outcomes	Cognitive and academic skills are enhanced by information and assistive technology resources
Element e: School Pa		d communicate high expe y, leadership and problem		s that support the

There is inadequate evidence that the School Psychologist:	The School Psychologist:	and The School Psychologist:	and The School Psychologist:	and Students:
Assists in the development of individualized goals for students that promote critical- thinking, self- advocacy, leadership and/or problem solving skills	Understands the process of developing individualized student and/or school-wide goals	□ Assists in the development of individualized goals for students and/or schools that promote critical- thinking, self- advocacy, leadership and/or problem solving skills	Communicates high expectations for student growth to stakeholders including families and administrators for all students	Make progress towards goals that promote critical-thinking, self- advocacy, leadership and/or problem solving skills
	sychologists communicate	e effectively with students		
There is inadequate		and	and	and
evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	Students:
 Establishes rapport with students Provides students with feedback related to behavior, performance, and/or progress, etc. as appropriate 	Communicates with students	 Establishes rapport with students Provides students with feedback related to behavior, performance, and/or progress, etc. as appropriate 	□ Tailors communications with students to be both developmentally and culturally relevant	Communicate their own needs, goals, progress, and/or strengths, etc.

The same in	The School	The School	and	and
There is inadequate evidence that the School	Psychologist:	Psychologist:	The School Psychologist:	The School Psychologist:
Psychologist: Analyzes, integrates, and interprets data from multiple sources	Analyzes, integrates and interprets data independently in some cases	 Systematically considers data from multiple domains Analyzes and synthesizes data for decision making Presents data in a way that is understandable and relevant to stakeholder interest/needs 	Trains and/or mentors others regarding the analysis and synthesis of data for decision making	Uses data to inform recommendations for systems level decisions
	tice is Observable during a	an observation of a session		1
	tice is Not Observable dur ts that may be used to		ssion. mance provided by artifac	·••
provide evidence of			mance provided by artilat	
□ Reports				
□ IEP Team meetir for eligibility det	ng participation (Particularly ermination)	у		
use technology to related goals for	lassroom instruction on hov o enhance progress study sk students on IEP's			
	technology for problem ividual or small groups of			
Participation on	MTSS team			
☐ Involvement on recommendation	committees or ns for district level change	es		
Participation or discussions	leadership of data			
		(# Points 1	8	PPAETotal1)(2)(3)(4)Points
instruction aligned v standards, their dist their students. Element b : School I	Psychologists provide serv with state and federal laws ricts' organized plans of ir Psychologists utilize multi	s, regulations and proced astruction and the individual ple sources of data, which	ures, academic lual needs of h include valid	
informal and/or form instruction.	mal assessments, to inform	n services and/or special	ly designed	

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Element c: School Psychologists plan and consistently deliver spacially designed instruction that integrate multiple source						
specially designed instruction that integrate multiple sources of data to inform practices related to student needs, learning, and progress toward achieving academic						
standards and individualized student goals.	ward achieving academic					
	vonviata available					
Element d: School Psychologists support and integrate app						
technology in their services and/or specially designed instru- outcomes.	action to maximize student					
	a bish sourcestations for					
Element e: School Psychologists establish and communicat						
their students that support the development of critical-think	king, sen-advocacy,					
leadership and problem solving skills.	ith students					
Element f: School Psychologists communicate effectively w						
Element g: School Psychologists develop and/or implement	t services and/or specially					
designed instruction unique to their professions.						
0 to 5 Total Points = Not Evident	Overall Rating for Standard	III:				
6 to 11 Total Points = Partially Proficient						
6 to 11 Total Points = Partially Proficient 12 to 17 Total Points = Proficient						
•						
12 to 17 Total Points =Proficient18 to 23 Total Points =Accomplished24 to 28 Total Points =Exemplary						
12 to 17 Total Points = Proficient 18 to 23 Total Points = Accomplished						
12 to 17 Total Points = Proficient 18 to 23 Total Points = Accomplished 24 to 28 Total Points = Exemplary Evaluator Comments (Required for Ratings of "Not Eviden						

Not Evide	nt	Partially Proficient		Proficient (Meets State Standard)		Accomplished		Exemplary
Element a: School Psychologists demonstrate that they analyze student learning, development, and growth and apply what they learn to improve their practice.								
There is <u>inadequate</u> evidence that the		he School		and e School		and e School		and e School Psychologist:
School Psychologist:		sychologist:		ychologist:		chologist:		Applies and evaluates
Understands importance of knowing how student learn occurs.	f v	Understands the importance of knowing how student learning occurs		Collects and analyzes student and/or system data to inform service provision.		Actively investigates and considers new ideas that support the students' social, emotional,		new and innovative strategies for continuous improvement of professional practice
Collects and analyzes student data inform servic provision.		Dialogues with colleagues to make connections between school and classroom data and research-based practices.		Monitors and evaluates professional practices to determine what works for students.		psychological, and academic successes		

There is		and	and	and
inadequate evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:
 Uses performance feedback from supervisor and/or colleagues to improve practice. Completes required professional development Understands which professional development activities will help to address professional growth needs. 	 Completes professional development required for licensure renewal Has professional growth goals Learns new skills to improve professional practice Understands which professional development activities will help to address professional growth needs 	 Uses performance feedback from supervisor and/or colleagues to improve practice Develops professional goals based on: likelihood of having a positive impact on student outcomes; alignment with content standards and school and district initiatives; 	 Develops and follows a long-term professional development plan. Actively seeks out and participates in meaningful professional learning opportunities consistent with the professional growth plan Applies knowledge and skills learned through professional development to practice 	 Actively seeks feedback from colleagues, parents and/or supervisors and incorporates it into professional goals and practices Establishes continuous improvement strategies to identify and self- monitor for skill and professional growth
		development opportunities		
	sychologists respond to c		ments.	
There is inadequate		and	and	and
evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:
 Demonstrates good time management and organizational skills 	Engages in a limited range of professional practices within the scope of position responsibilities	Demonstrates good time management and organizational skills	Demonstrates flexibility based on shifting priorities and activities	Expands role to incorporate more comprehensive responsibilities
Prioritizes professional activities based on student needs		Prioritizes professional activities based on student needs		
	ts that may be used to	Evidence of perform	nance provided by artifac	et:
provide evidence of Professional goa	berformance: Is linked to district goals			
□ Evidence of freq	uent progress monitoring of	Î.		
professional goal				
	m.Zution			

□ Understandable/ effective organizational system								
□ Involvement in volunteer organizations or groups (CSSP, NASP, SEAC, etc)								
	1							
		Ratings (# Points per rating at this level)	NE (0)	PP (1)	P (2)	A (3)	E (4)	Total Points
Element a: School Psychologists demonstrate tha	t they analy			(1)	(2)	(3)	(4)	
development, and growth and apply what they leas	rn to impro	ove their practice.						
Element b: School Psychologists link professional	l growth to	their professional goals.						
Element c : School Psychologists respond to comp	olex, dynam	ic environments.						
0 to 1 Total Points = Not Evident		Overall Rating for	Stan	dard	IV:			
2 to 4 Total Points = Partially Proficient					_			
5 to 7 Total Points = Proficient 6 to 10 Total Points = Accomplished								
11 to 12 Total Points = Exemplary								
Evaluator Comments (Required for Ratings of "N						ed for	all ra	ating
levels). Please indicate the element for which the c	comment ap	oplies if not for the standard	l as a	whol	e.			
Comments of person being evaluated. (Optional)								

Quality Standard V: School Psychologists demonstrate collaboration, advocacy and leadership.						
Not Evident	Partially Proficient	Proficient (Meets State Standard)	Accomplished	Exemplary		
Element a: School P	sychologists collaborate v	with internal and external	stakeholders to meet the	needs of students.		

There is inadequate evidence that the School Psychologist:	The School Psychologist:	and The School Psychologist:	and The School Psychologist:	and The School Psychologist:
 Contributes to committees and teams Maintains a positive, productive and respectful relationship with colleagues 	Maintains a positive, productive and respectful relationship with colleagues	 Contributes to committees and/or teams. Collaborates with school personnel Facilitates communication among various stakeholders 	□ Communicates and collaborates effectively with community professionals and agencies regarding student and school- related issues and identify appropriate resources, facilitate access to services and helps coordinate services as appropriate.	works collaboratively with other school personnel to create and/or maintain a multitiered continuum of services to support all students' attainment of academic, social, emotional, and behavioral goals.
Element b: School	Psychologists advocate for	students, families, and sc	chools.	
There is		and	and	and
inadequate				
evidence that the	The School	The School	The School	The School Psychologist:
School	Psychologist:	Psychologist:	Psychologist:	v O
Psychologist:				
 Participates in activities designed to improve policies and procedures that affect school climate and student learning Reaches out to students, families, and/or the community in order to understand their 	□ Advocates for individual students	 Implements school and/or district policies and procedures with fidelity. Discusses potential revisions to policies and procedures with administrators in order to better address student and school needs and the diversity of the student population. 	 Suggest changes to their school experience that affect their ability to acquire a high quality education. Articulate their support of practices that improve their access to learning opportunities. 	Advocate for curricular, school climate, and instructional improvements.

There is		and	and	and
inadequate evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:
Promotes professional growth and collaborates with colleagues, professional associations, and/or school psychology training programs to improve the profession	Demonstrates awareness of professional associations and leadership opportunities	□ Promotes professional growth and collaborates with colleagues, professional associations, and/or school psychology training programs to improve the profession (e.g., member of local, state, and/or national professional organizations)	Mentors and/or supervises other professionals or trainees to facilitate their professional development	Plays an active role in professional or state-level organizations/professiona l associations (e.g., CSSP, NASP, state task force, mental health advisory committee, etc.)
	sychologists contribute k	nowledge and skills to ed		
There is		and	and	and
inadequate evidence that the School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:	The School Psychologist:
 Is willing to share expertise with colleagues. Understands the importance of 	Shares expertise with colleagues	Demonstrates a willingness to share best practices through modeling and/or training	Leads professional growth and development activities within district	□ Leads professional growth and development activities outside of the district (e.g., teaches a course; publishes articles or presents at state and
supporting colleagues.				national conferences
Element e: School P	sychologists demonstrate	e nigh ethical standards.		

	ere is doguata			•••	and	•••	and	•••	. and	1		
evio Sch	dequate lence that the ool chologist:		School chologist:		e School /chologist:		e School rchologist:	Th	ie Sc	hool	Psycl	nologist:
	Maintains confidentiality of student records as required by law. Understands the need to hold high standards for himself/herself		Demonstrates ethical behavior, including honesty, integrity, fair treatment, and respect for others.		Maintains confidentiality Adheres to current legal and ethical principles and standards Understands the need to hold high standards for		Encourages colleagues to demonstrate ethical behavior		exj be	pectat	r for s	ets for ethical staff and/or
	and others				himself/herself and others							
	Adheres to standards of professional practice											
0 □					servation of a session. In observation of a session							
	amples of Artifact wide evidence of J	s tha	t may be used to				e provided by artifa	ct:				
			and district teams									
	Leadership in pro services etc.	fessio	onal development/ in-									
		ofess	ional organizations									
		_										
							Potings NE D	DD	D	A	F	Total Dainta
							ing at this level) (0) (PP 1)	P (2)	A (3)	E (4)	Total Points
Ele				with	(# Points p internal and externa		ing at this level) (0) (Total Points
Ele to r	neet the needs of	stude	ents.		internal and external	l stał	ing at this level) (0) (ceholders					Total Points
Ele Ele Ele	meet the needs of ment b: School F ment c: School P	stude sych	ents. ologists advocate for	r stu		l stak	ing at this level) (0) (ceholders s.					Total Points
Ele to r Ele set Ele	neet the needs of ment b: School P ment c: School P ting(s). ment d: School P	stude sych syche syche	ents. ologists advocate for ologists demonstrate ologists contribute k	r stu e lea	internal and externated of the second s	l stak hool: ation	ing at this level) (0) (ceholders s. al					Total Points
Ele tor Ele set Ele pra	meet the needs of ment b: School P ment c: School P ting(s). ment d: School P ctices and their p	stude sych sych sych rofes	ents. ologists advocate for ologists demonstrate ologists contribute k	r stu e lead	internal and externa dents, families and sc dership in their educa dege and skills to ed	l stak hool: ation	ing at this level) (0) (ceholders s. al					Total Points

0 to 3 Total Points =Not Evident4 to 7 Total Points =Partially Proficient8 to 12 Total Points =Proficient13 to 16 Total Points =Accomplished17 to 20 Total Points =ExemplaryEvaluator Comments (Required for Ratings of "Not Evident")	Overall Rating for Standard V:
levels). Please indicate the element for which the comment a	
Comments of person being evaluated. (Optional)	