

# Welcome new grantees! Colorado 9th Grade Success Grant Program

March 4, 2024

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### Cohort 2 grantees



Ninth Grade Success Grant Cohort 2 School District Map 2024





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## Cohort 2 Grantees

District	Participating Schools
Adams 12	1. Thornton High School
Adams/Arapahoe 28J, Aurora Public Schools	1. Gateway High School
	2. Hinkley High School
Alamosa School District	1. Alamosa Online
Centennial School District R-1	1. Centennial School
Center 26JT	<ol> <li>Center Virtual High School</li> <li>Center High School</li> </ol>
Colorado Springs D11	1. Mitchell High School
CSI	<ol> <li>Colorado Early Colleges Colorado Springs</li> <li>Colorado Early Colleges Douglas County</li> <li>Colorado Military Academy</li> </ol>
Denver	<ol> <li>Dr Martin Luther King Jr Early College</li> <li>Montbello High School</li> </ol>



## Cohort 2 Grantees

District	Participating Schools
Harrison School District 2	<ol> <li>Harrison High School</li> <li>Sierra High School</li> </ol>
Huerfano	1. Walsenburg Jr Sr High School
Mapleton Public Schools	1. Mapleton Expeditionary School of the Arts
Mesa County D51	1. Grand River Academy
Poudre School District	<ol> <li>PSD Global Academy</li> <li>Poudre High School</li> </ol>
Pueblo School District 60	<ol> <li>East High School</li> <li>Centennial High School</li> <li>South High School</li> </ol>
School District 27J	1. Prairie View High School
St. Vrain Valley School District RE-1J	<ol> <li>Skyline High School</li> <li>Longmont High School</li> </ol>







## Ninth Grade Matters

Freshman Grades Predict Graduation



\*Consortium on Chicago School Research





## Ninth Grade Matters

# On-Track 9th graders are 3.5 x more likely to graduate in 4 years than off-track freshman.

\*Consortium for Chicago School Research



### Goals for the day



Participants will:

- Be able to articulate the research behind the ninth-grade success model.
- Be able to articulate the components of the ninth grade success model.
- Reflect on current implementation and identify potential approaches for each component.



## Connection







Name

School and mascot

What are you most interested in learning about today?







## Dropout Prevention and Student Re Engagement office

Goal is to increase the number of students meeting graduation expectations and staying engaged and connected to school

**Current grants** 

Student Re-engagement Grant

Ninth Grade Success Grant

Expelled and At-Risk Student Services (EARSS grant)

#### **Technical Assistance**

Support the reporting of graduation and completion, dropout, discipline, and attendance rates

Development and support in areas of Dropout Prevention Framework

Required training and support for attendance and discipline



### **Grant Overview**



Designed to provide funding to improve the ninth-grade student experience to ensure that students enrolled in ninth grade develop the skills they need to successfully persist to tenth grade on time and ultimately in graduating from high school and launching successful careers.

- Bill passed in the 2019 legislative session
- First cohort of eight schools (2019-20 to 2023-24)
- The Ninth Grade Success Grant Program is authorized by 22-14-103, C.R.S.





# **Intermediate Goals**

Improve the 9th grade on-track rate
 Improve the 9th grade core course passage rate

# **Ultimate Goal**

Improve the 4-year graduation rate



## Progress in Cohort 1





Four-year graduation rate improved

Six of nine schools improved graduation rate



## Progress in Cohort 1



Grantees with a focus on mathematics have an additional measure: - Math Course passage, Math benchmark assessment, etc.



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Four Components for Ninth Grade Success

Ninth Grade Success Team	Data System
Instructional Support	Transition Programs



### Goals for the day



Participants will:

- Be able to articulate the research behind the ninth-grade success model.
- Be able to articulate the components of the ninth grade success model.
- Reflect on current implementation to inform areas for planning.



#### Agenda



Welcome and overview of grant

- Ninth grade research
- Components of the Ninth Grade Approach

Practitioner panels

- Current schools
- Student panel

Self-Reflection

Lunch

Choice session 1

- Ninth Grade Success Team (CHSS)
- Instructional supports (NCS)

Choice session 2

- Mathematical practice for 9th grade (required one person)
- Building transition programs (CHSS)
- Reviewing and organizing data (NCS)

# Resources for grantees





**Center for High School Success** 



The Center for High School Success partners with high schools and districts to improve graduation rates through a focus on 9th Grade Success.





### Network for College Success



The Network for College Success (NCS) envisions neighborhood high schools that continuously cultivate collaboration, powerful learning, and a culture of high achievement to prepare all students for college and career success.



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# **NETWORK FOR COLLEGE SUCCESS** Crown Family School of Social Work, Policy, and Practice



# Welcome to the Introduction to Freshman Success

# **Your Presenters**



Adelric McCain

Senior Director of Programs



Kareem Sayegh

#### **Student Success Manager**

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# Establishing the Freshman On-Track Indicator

# **Thanks to our Foundational Research Partner**

# UCHICAGO Consortium on School Research

 All research reports available for free: consortium.uchicago.edu





# Graduation Rate in Chicago High Schools in 1999

# 47%

#### People had many questions...

How can schools improve graduation rates? Who should be targeted for intervention? Who will graduate and who will drop out?





# **Freshman On-Track Indicator**

#### What is it?

A 9<sup>th</sup> grader is on-track to graduate if he/she has:

- At least 5 credits by the end of the year (Chicago Public Schools)
- No more than one semester failure in a core class

#### Why is it important?

Students on-track in the 9<sup>th</sup> grade are *more than three times* more likely to graduate than off-track students.



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#### Figure 2

#### Four- and Five-Year Graduation Rates by Whether On-Track at the End of the Freshman Year

Students entering high school in September 1999



**Note:** Students who dropped or transferred out of CPS before the end of the school year are not included in these calculations. If students who dropped out during their first year were included, the off-track graduation rates would be 20 percent (4-year) and 25 percent (5-year). The on-track rates would remain the same.

#### THE UNIVERSITY OF CHICAGO TO&THROUGH PROJECT

# Freshman OnTrack is more predictive of a student's odds of graduating from high school than all other factors combined

Predictive Ability of Indicators of High School Graduation



#### Students who are "on-track" in freshman year are



more likely than their off-track peers to graduate from high school

\* All Other Factors: Gender, Race/Ethnicity, Socioeconomic Status, 8th-Grade Test Scores, Mobility Prior to High School, and Overage for Grade.

Allensworth, E. (2013). *The use of ninth-grade early warning indicators to improve Chicago schools.* Journal Of Education For Students Placed At Risk (JESPAR) Vol. 18, Issue. 1.

# **Other Things We Knew at the Beginning**

- Schools with quite similar student populations had very different on-track rates
- The quality of student-teacher relationships at a school seemed to matter a lot
- The level of teacher collective efficacy at a school seemed to matter a lot





#### THE UNIVERSITY OF CHICAGO TO&THROUGH PROJECT

#### A higher high school GPA increases the odds of making it through college

Graduation rates from 4-year colleges for CPS students by graduating high school GPA



The To&Through Online Tool. See: toandthrough.uchicago.edu/tool

#### 9<sup>th</sup> Grade GPA predicts College Success

Students with Low Ninth-Grade GPAs Were Less Likely to Graduate from High School



Freshman GPA Predicted a Student's Likelihood of Enrolling in College

Adjusted College Enrollment Rates by Ninth-Grade GPA Category (2008-10)



Conditional on Enrolling in College, Higher GPAs Were Associated with Higher Persistence Rates

Adjusted College Persistence Rates by Ninth-Grade GPA Category (2007-09)



# A Decade of Improvement

The University of Chicago Consortium on School Research

# **Building Structures for Freshman Success**

# Instead of...

- Giving every teacher one freshman course
- Collaborating only by department
- Seeing failure as a result of student capability
- Sending students to outside-of-class supports

# Let's try...

- Creating a dedicated team of "freshman specialists"
- Holding space for collaboration by grade level
- Seeing a failure as a result of adult practice
- Developing classroom-based strategies for improvement

# **On-Track Rates at Chicago Public Schools**



Data Source: The To&Through Project: https://toandthrough.uchicago.edu/tool/cps/



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# 9th Grade On-Track Rates by Race & Gender



Social Work, Policy, and Practice

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# **From Increased FOT to Sustained Gains**

#### FIGURE 2

In secondary mover schools, increases in 9th grade on-track rates persisted as that cohort progressed through high school.



Note: This figure represents first-time freshmen at secondary mover schools without a special education status. Years refer to the spring of the school year.

# **On-Track Rates at Chicago Public Schools**



Data Source: The To&Through Project: https://toandthrough.uchicago.edu/tool/cps/



## **On-Track Rates and Graduation Rates**



Data Source: The To&Through Project: https://toandthrough.uchicago.edu/tool/cps/





## 9th Grade "Bs or Better" Rates by Race & Gender



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# How Convinced are You of the Statement

## Increasing 9<sup>th</sup> grade course performance led to strong and sustained academic improvement in Chicago's high schools.

- What evidence confirms this statement?
- In what ways are you still skeptical?
- Discuss with an elbow partner





# **Table Discussion**

- What are we convinced of, and what are we skeptical of?
- Add your **ONE** most important or most challenging question to Slido.

# bit.ly/CHISTORY





# Components of a Ninth Grade Approach





Four Components for Ninth Grade Success

Ninth Grade Success Team	Data System
Instructional Support	Transition Programs



#### Ninth Grade Success Team



Creating a cross-disciplinary success team of ninth grade teachers and support staff that meets regularly to identify and implement individual and group strategies to support ninth grade students.

- Formation of a diverse team including teachers, counselors, and support staff.
- Core 9th grade teachers
- Regular meetings to discuss student progress and identify areas for intervention.
- Collaborative approach to develop strategies tailored to individual student needs.
- Training around 9th grade success components



### Ninth Grade Team: What could this look like?

LARGE SCHOOL

#### **SMALL SCHOOL**

CORE TEAM 1		CORE TEAM 2
math	elective	math
english	counselor	english
science	support staff	science
social studies	admin	social studies

2 math teachers (1 for 9th)

2 english teachers (1 for 9th)

administrator



#### Data System



Implementing a data system that provides real-time access to data concerning a student's behavior, attendance, and grades and can be disaggregated.

- Ensure the team has access to data.
- Implementation of a digital platform for tracking student performance in real-time.
- Continually track and analyze student data on attendance, behavior, and grades.
- Consider using a data protocol for conversations.
- Create plans for follow-up and intervention based on the data.



### Data System: What could this look like?

- 1. District level dashboards
- 2. Excel or google sheets

Summary information

- Individual student
- Whole group of students

Intervention tracking

- Where do you keep contact log of interventions

Attendance Behavior Course Performance



### Data System: What could this look like?









## Tracking course passage and on-track

Core Course passage	What percentage of core courses were passed?
9th grade on-track	How many students have enough credits for 10th grade and no more than 1 course failure?



### **Current** collection

#### How do you collect or view this data currently? If defined, how do you define on-track?

1 minute - silent reflection
 3 minutes - with a shoulder partner





#### **Instructional Support**



Providing instructional support for ninth grade students including attendance support, content-specific academic interventions, tutoring, course-completion programs, social-emotional learning, and trauma-informed instruction

Optional focus on math instructional approach (core instructional practices, programs, interventions).

- Use best practice instructional strategies in the classroom for all students
  - Rituals, routines, procedures
- Utilize intervention strategies for students when needed



### Instructional Supports: What could this look like?

#### Core instructional approaches

- Improving PLC practices
- Consistent grading
- Core common instructional practices
- Core common math practices
- SEL
- Trauma Informed Practices and classrooms
- etc

#### Intervention approaches

- Unit recovery
- Skill building intervention
- Credit recovery (2nd semester)
- etc





Based on data for incoming students, implement transition programs and support for school staff to better support 9th grade students.



#### Transition Programs: What this could look like?

- Ensure collaboration with middle schools to prepare 9th graders.
  - Registration and next steps
  - Ensure access to 8th grade data
- Development of orientation, summer transition, and mentoring programs for incoming 9th graders. It could look like:
  - Summer Academy to ease the transition into high school
  - Come a few days before everyone else starts for an orientation
  - Mentoring from upperclassmen
- Freshman Seminar or advisory class
  - Workshops on high school life, academic expectations, time management, etc.
  - Community building and connection to school activities
  - Individual check ins with students
  - SEL, resiliency skill building
- Training for families to create a supportive community for ninth grade success
- Training sessions for teachers and staff to understand the specific needs of 9th graders



# **Overview of Timeline**





#### **Planning Year timeline**



By June 2024, all sites will have completed the following:

- Site Visit: Completed a visit to a site currently implementing the Ninth Grade Success model
  - Friday, 2/16 8:00am-12:00pm Thompson Valley HS
  - Friday, 3/1 Center HS
  - O Wednesday 3/20 8:00am-2:30pm- Poudre HS
- **CDE Training**: Participated in training on the key components of the 9th grade success model.
- **Training For Ninth Grade Team**: Provided training for majority of 9th grade staff that includes at minimum:
  - O Components of the Ninth-Grade success model and key structures for implementation
  - O Design of and planning time for the transition program



#### **CDE** Contact Roles



- Johann supports the overall work of the office and will be involved in finalizing the new group of grantees and supporting cohort 1 in completing the final year of the grant.
  - Questions on application, initial Grant Award Letters and terms of the grant.
- Jen will be the lead for new grantees (cohort 2) this spring including professional learning opportunities.
  - O Dates, areas of focus, and tasks for spring 2024
  - O Individual support for grant implementation and design
- **Tricia Walz** can answer any questions on end of year reporting, due dates, and supports review of budgets.
  - All budget submissions





All grantees should have received Grant Award Letters (GALs) and funds

Planning Semester	2024-25 Implementation
18 month Grar	nt Award Letter

CDE will notify all sites in late Spring of 2024-25 funds

For budget revisions:

- Email the request to Tricia Walz with an updated budget document
- Currently, only 50% of funds can be carried over into the 24-25 school year



## Ninth Grade Success Grant Timeline of Due Dates 2024

Report name	Dates of Report	Due Date
<b>Budget revisions:</b> Prior approval is required for all revisions to salary or equipment or changes that exceed 10 percent of any budget line prior to encumbrances.		May 15,2024
Continuation budget for 2024-2025		May 15, 2024
Year 1: End-of-Year performance report	January 1 through June 30	August 14, 2024
Annual Financial Report (AFR)-12 month	January 1 through June 30	September 30, 2024



# **Questions?**







# 9th Grade Success Team Panel

Welcome!

Center High School, Michael Martinez and Misty Lambert Poudre High School, Erin Gilbert Prairie View High School, Nicole Ramirez and Kelsey Welsh



#### Panel

Having time for planned team collaboration is a requirement and cited as a common challenge for 9th grade success teams.





#### Panel

Data access and data literacy help set conditions for effective 9th grade success work.

QUARTERLY MARKS & GPA SUMMARY I-Track <= 20% Fs - At-Risk 21-50% Fs - Off-Track >50% Fs				ly>=90% - Gi	ATTENDANCI enerally 70-89%	E SUMMARY Moderately 50-6	9% - Not<50%
SI QI	SI QI Period Count	SI QI Fail %	Studem Marks Zone	SEP Att%	0CT Att%	NOV Att%	CI ATT Zone Generally Engaged Generally Engaged Fully Engaged
Count 3 2	8 8 8	25.00 50.00 25.00	At-Risk Off-Track At-Risk At-Risk	84.20 89.50 63.20 84.20 100.00	92.90 92.90 90.50 95.20	90.00 100.00 80.00 70.00	Generally Engaged Fully Engaged Fully Engaged Generally Engaged Generally Engaged
$     \frac{4}{2}     \frac{2}{3} $	8 8 8 8	25.00 37.50 25.00 25.00	At-Risk At-Risk At-Risk At-Risk	100.00 94.70 84.20 94.70	61.90 61.90 100.00 100.00 61.90	40.00	Generally Engaged Fully Engaged Moderately Engaged
2 2 2 2 2	8 8 8 8	25.00 25.00 25.00 25.00	At-Risk At-Risk At-Risk On-Track	60.50 92.10 92.10 76.30 81.60	95.20 88.10 38.10 52.40 81.00	80.00 70.00 65.00 95.00	Generally Engaged Moderately Engaged Moderately Engaged Generally Engaged Generally Engaged
2 2 1 2	8 8 8 8	12.50 25.00 50.00 25.00	At-Risk Off-Track At-Risk At-Risk	84.20 86.80 42.90 75.00 87.50	76.20 66.70 81.00 85.70	55.00 70.00 60.00 55.00 70.00	Moderately Engaged Generally Engaged Generally Engaged
4 2 2 2	8 8 8 8	25.00 25.00 25.00 50.00	At-Risk At-Risk Off-Track At-Risk	67.60 100.00 89.50	78.60 100.00 92.90 95.20 90.50	100.00 75.00 90.00 90.00	Fully Engaged Generally Engaged Fully Engaged Fully Engaged Generally Engaged
2 4 3 2	8 8 8 8	37.50 25.00 25.00 25.00 25.00	At-Ris At-Ris	89.50 94.70 89.50	81.00 76.20 90.50 83.30	75.00 80.00 85.00 65.00 100.00	Generally Engaged Generally Engaged Generally Engaged
2 2 3 2	8	37.5	0 At-Ris 0 At-Ris 50 At-Ri	sk 81.60	84.20 95.20 88.10 95.20 95.20	85.00 85.00 100.00 90.00	Generally Engaged Generally Engaged Fully Engaged Fully Engaged Generally Engaged
		8 25.	50 At-R	97.40 86.80 94.70	95.20	75.00	Fully Engaged



#### Panel

9th grade success teams are one of the four main components of the *Ninth Grade Success* grant.









What practical strategies or applications are you wondering about?





Time to Reflect

# How might you advance 9th grade success efforts at your school?





# Student Panel

Welcome! Denver Martin Luther King Jr. Early College Mitchell High School Montbello HS



#### Reflections

## •What is resonating with you?

•How might you gather student voice and apply it to your 9th grade success planning?



**DPS Lincoln HS Ninth Grade Academy** 



# **Reflection: Assessing our Readiness**

### Condition Setting for FS Work





#### Ninth Grade Success Team



Creating a cross-disciplinary success team of ninth grade teachers and support staff that meets regularly to identify and implement individual and group strategies to support ninth grade students.

- Formation of a diverse team including teachers, counselors, and support staff.
- Core 9th grade teachers
- Regular meetings to discuss student progress and identify areas for intervention.
- Collaborative approach to develop strategies tailored to individual student needs.
- Training around 9th grade success components



#### Guiding Beliefs for Student Success (Our Conditions for Success)

- Children and adults can learn and achieve.
- Relationships are essential to student success.
- High, future-minded expectations must be held for all students.
- Transition plans assist student acclimation to school culture.
- Opportunities for students to demonstrate success are varied and plentiful.





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#### Ways of Doing: Elements (Our Components of Success)

- •Setting Conditions
- Implementation
- Communication
- Instruction





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FRESHMAN ON-TRACK TOOLKIT

#### **Freshman Success Framework**



Freshman Success Team Outcomes: Ways of Being						
Goals of Success Model Guiding Beliefs for Student Success Resulting School Culture						
Improve grade-level On-Track rates     Improve student course performance     as reflected in GPA	<ul> <li>Increase college readiness and access indicators for students</li> </ul>	Children and adults can learn and achieve     Relationships are essential to student     success     High and future-minded expectations     must be held for all students	<ul> <li>Transition plans assist student acclimation to school culture</li> <li>Opportunities for students to demonstrate success are varied and plentiful</li> </ul>	Data-informed decision making     Goals and solution-based     orientation     Capacity development at all levels     Shared leadership	<ul> <li>Accountability for results while supporting the work</li> <li>Positive working relationships amongst staff students, and families</li> <li>Increased responsible behavior by students and adults</li> </ul>	

Success Team		

Success Team Elements	Principal		Team	ı Lead	Succes	s Team
Setting Conditions	provides foundational knowledge on student success work for core set of grade-level teachers • Identifies team leadership (Team Lead,	<ul> <li>Provides and protects team meeting calendar, with regular and sufficient time for data analysis, and intervention development, monitoring, and adjust- ment</li> <li>Provides time for General Education and Special Education teacher(s), counselor(s), student advocate or dean, data technician, and/or admin- istration to attend regularly scheduled meetings</li> </ul>	Acquires foundational knowledge on the importance freshman course performance as well as tools and strategies to lead the Success Team     With principal and data technician, establishes Success Team meeting calendar that includes regular and sufficient time for data analysis, and intervention development, monitoring, and adjustment	With principal and Success Team, sets success goals for On-Track and student connection, and develops benchmarks to monitor progress	Develops effective meeting strategies, such as establishing a mission state- ment and clear purpose, and building norms and action-oriented agendas     Shares Success Team roles and responsibilities conductive to success work     With principal and Team Lead, establishes foundational knowledge, sets purpose, and creates success goals for On-Track and student connection	<ul> <li>Engages in regular, calendared Success Team meetings to analyze data, and develop, monitor, and adjust interventions</li> <li>Includes General Education and Special Education teacher(s), counselor(s), data technician, student advocate or dean, and/ or administration</li> </ul>
Implementation	related data such as point-in-time On-Track data • Provides professional development and	Reviews and Interrogates InterIm success-related data in light of Success Team goals and strategizes with team leadership around next steps     Holds teachers accountable for implementing equitable grading practices	<ul> <li>Develops action-oriented meeting agendas which consistently address success goals generally and interven- tion development, tracking, and evaluation specifically</li> </ul>	Establishes Success Team meeting conditions conducive to the successful execution of Success Team duties     Works with data techniclan to bring actionable student-level data at regular intervals	Reviews incoming class performance data to develop early and targeted supports for students     Develops, implements, tracks, and evaluates Tier 2 interventions, making adjustments when appropriate	Refers students to appropriate level of intervention     Reviews actionable student-level data in order to provide appropriate support
Communication	Provides space for student success- related communication on a regular basis	<ul> <li>Explicitly supports Success Team efforts to communicate a culture of success for all</li> </ul>	Regularly communicates strategies and progress toward success goals to Succes Team, administration, parents, and students     Advocates for resources to support success efforts	Coordinates success assemblies, parent nights, and celebrations toward On-Track and student connection goals	Maintains strengths-based and action-oriented communication to support students     Conducts joint parent/student conferences	Celebrates student and adult successes around On-Track and student connection goals     Engages faculty in frequent communication on student progress and successful strategies
Instruction	Communicates a clear vision for instruction     Supports teacher development through proactive observation and constructive feedback around instructional practice	<ul> <li>Provides learning opportunities on classroom practices that support students' successful transition to high school</li> </ul>	<ul> <li>Seeks out instructional and intervention resources, readings, and tools to improve teacher and Sucess Team practice</li> </ul>	<ul> <li>Designs and facilitates Success Team discussion, problem solving, and sharing around grading and instructional strategies</li> </ul>	Creates, implements, and evaluates Instructional strategies around student engagement     Provides multiple and varied opportunities for students to exhibit mastery or be assessed	Utilizes transparent and equitable grading practices that communicate grade-level expectations and student achievement

#### Success Team: Setting Conditions (Our Focus)

- Develops effective meeting strategies
- Shares Success Team roles and responsibilities
- Establishes foundational knowledge and sets purpose
- Engages in **consistent** and **routine** meetings
- Membership should include the following:
  - General Education and Special Education teacher(s)
  - Counselor(s)
  - Data technician
  - Student advocate or dean
  - Administration

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#### Assessing Our Own Readiness

- To help us identify some initial conditions to focus on, we share an abbreviated version of NCS' Freshman Success Inventory
- This includes three roles (Admin, FS Lead, and Success Team). Fill out all of them even if you are not in the role
- No grade here focus on getting an accurate picture of where you are

#### **Freshman Success Inventory**

#### **Rating descriptions**

- **Embedded** This practice is so ingrained in our work that it is a distinguistic culture of freshman success in our school (way of being)
- Practicing- This is a regular practice in our school (way of doing)
- Emerging- This practice is in its beginning stages in our school
- Not Yet Practicing- We have not begun this practice/we are planning t in our school

Rate your team's current implementation level for each of the indicators in

Embedded	Practic
	Embedded



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#### Assessing Our Own Readiness

- What is/are the most impactful first steps for your team to hit the ground running in SY24-25?
- What barriers that need to be removed/overcome between now and then? Who has the power to do that?



#### **Freshman Success Inventory**

#### **Rating descriptions**

- Embedded- This practice is so ingrained in our work that it is a distinguistic culture of freshman success in our school (way of being)
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Rate your team's current implementation level for each of the indicators in

Administration (Principal or Assistant Principal)	Embedded	Practic
SETTING CONDITIONS: Administration selects, programs, sets purpose, and provides foundational knowledge on freshman success work for core set of grade-level teachers		
Administration identifies team leadership (Team Lead, data techni- cian, social-emotional learning specialist, etc.) and communicates expectations for their engagement with Success Team		
Administration sets goals for On-Track and student connection with the Success Team and team leadership		
Administration provides and protects team meeting calendar, with regular and sufficient time for 1) data analysis and 2) intervention development, monitoring, and adjustment		



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#### Working Towards Ways of Being (Our Fruits of Labor)

#### **Resulting School Culture**

- Data-informed decision making
- Positive working relationships amongst staff, students, and families
- Goals and solution orientation
- Increased responsible behavior by students and adults
- Capacity development at all levels
- Shared leadership
- Accountability for results while supporting the work







#### **Breakout Rooms**



#### 12:45-1:45pm

- Building 9th grade teams: Cottonwood
- Instructional supports: Blue Spruce

#### 2:00-3:00pm

- Mathematical practices: Cottonwood
- Building transition teams: Blue Spruce
- REviewing and Organizing Data: Flatirons







# Lunch!













#### **Next Steps**

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- **Training For Ninth Grade Team**: Provided training for majority of 9th grade staff that includes at minimum:
  - O Components of the Ninth-Grade success model and key structures for implementation
  - O Design of and planning time for the Transition program
- Updated budget
  - O May 15, 2024

