Colorado State Board of Education

TRANSCRIPT OF PROCEEDINGS

BEFORE THE

COLORADO DEPARTMENT OF EDUCATION COMMISSION

DENVER, COLORADO

January 7, 2015, Part 3

BE IT REMEMBERED THAT on January 7, 2015, the above-entitled meeting was conducted at the Colorado Department of Education, before the following Board Members:

Marcia Neal (R), Chairman
Angelika Schroeder (D), Vice Chairman
Steven Durham (R)
Valentina (Val) Flores (D)
Jane Goff (D)
Pam Mazanec (R)
Debora Scheffel (R)



- 1 MADAM CHAIR: Colorado State Board of
- 2 Education will now conduct a hearing in Case Number 14-CS-
- 3 02, the appeal of the TriCity Academy and Delta Schools
- 4 from the decision of the Arapahoe County School District
- 5 Number One's, Board of Education to deny Trinity's Charter
- 6 School application.
- 7 During this hearing the Board is acting in
- 8 its capacity to hear appeals of charter schools, and we'll
- 9 hold an appellate hearing under the relevant Charter School
- 10 Appeal Law 22-30.5-108.
- 11 Appellate hearings are conducted very
- 12 differently from regular Board meetings. The procedures
- 13 are set forth in the Board's governing documents. I will
- 14 review these procedures before we begin the hearing.
- 15 I like to ask the person chosen to represent
- 16 each party to enter your name in the record, along with the
- 17 party you represent. Yes sir.
- 18 MR. SPARKS: Dustin Sparks. I'll be
- 19 presenting our oral arguments on behalf of TriCity Academy
- 20 and Delta Schools. Denise Mund will also be available for
- 21 questions. Luke Mund is also available for questions, and
- 22 I will actually ask him to speak directly to the
- 23 curriculum, technology, and the budget. And Mr. Rick
- 24 Gillit is here on behalf of TriCity Academy as its lead
- 25 applicant.



1 MADAM CHAIR: Thank you, sir. Yes, Ms.

- 2 Reister?
- 3 MS. REESTER: Reester.
- 4 MADAM CHAIR: Reester.
- 5 MS. REESTER: Thank you. Adele Reester.
- 6 I'm the attorney for the district, and I have here with me
- 7 today 2015 Colorado Superintendent of the Year, Brian Ewert
- 8 for the district.
- 9 MADAM CHAIR: You had to sneak that in,
- 10 didn't you.
- 11 MS. REESTER: As well as John Cavali (ph),
- 12 chief financial officer, and Dwayne Tucker (ph), Board
- 13 president.
- MADAM CHAIR: Okay.
- 15 MS. REESTER: Mr. Ewert will be handling the
- 16 oral arguments for the district, and the remaining three
- 17 will be available to answer questions.
- 18 MADAM CHAIR: Thank you. You jumped ahead,
- 19 you took care of that one. The role of the State Board is
- 20 to consider only those issues raised with the -- with the
- 21 record on appeal. References to documents or testimony not
- 22 present in the record on appeal will not be considered by
- 23 the Board.
- In relation to those issues in the Notice of
- 25 Appeal, the Board will apply the following standard of



- 1 review following oral argument.
- The Board will decide whether it is in the
- 3 best interest of the pupils, the school district, or the
- 4 community to support the local Board's decision to deny
- 5 TriCity's charter school. Only the individuals identified
- 6 by the parties had the opportunity to address the Board.
- 7 I seemed to -- and would I assume again that
- 8 you will give up 20 minutes of your time for rebuttal and
- 9 take 20? I don't have that in here, but I know that's the
- 10 (inaudible) --
- 11 MR. SPARKS: Madam Chairman, I would like to
- 12 start with 15, and reserve 15. Thank you.
- 13 MADAM CHAIR: Okay. Fifteen and 15. Yes,
- 14 Ms. Reester.
- MS. REESTER: The district --
- 16 MADAM CHAIR: I did it wrong again, sorry.
- 17 MS. REESTER: That's okay. The district
- 18 will do 22 minutes, and then reserve eight for rebuttal.
- 19 MADAM CHAIR: You guys got really specific.
- 20 Carrie, I hope you have this all down.
- UNIDENTIFIED VOICE: (Inaudible).
- 22 MADAM CHAIR: Okay. And -- and as I read
- 23 this morning that you may interrupt at any time, and -- and
- 24 you don't have to ask, you know, Robert's rules don't apply
- 25 so much. If somebody's talking and you want to say, just



- 1 go ahead and say it. And -- and, but do try to stick to
- 2 asking specific questions about the things they're talking
- 3 about and not get into at this point the -- the sort of
- 4 extraneous examples.
- 5 TriCity, the applicant will -- shall present
- 6 its arguments, including questions from the State Board.
- 7 Would you like to begin?
- 8 MR. SPARKS: Yes, Madam Chairman.
- 9 MADAM CHAIR: Well, there's that (inaudible).
- 10 MR. SPARKS: Thank you, Madam Chairman.
- 11 Board Members, Commissioner, CDE staff, good to see you all
- 12 again. I hope you had a good lunch.
- So we're gonna skip any of the introductions
- 14 we went through this morning, save time there. But, again,
- 15 just to give you an overview, I do -- I will address some
- 16 of the shortcomings throughout the presentation, and, but
- 17 will address some specific ones through Mr. Mund.
- 18 And we're gonna start off actually by doing
- 19 that. So I'm going to ask Mr. Mund to talk about the Core
- 20 Knowledge curriculum, the blended learning delivery method
- 21 that will be used, some of the technology issues, and how
- 22 that's implemented, as well as budget concerns.
- 23 So I'm going to turn it over to Mr. Mund for
- 24 now.
- 25 MS. REESTER: Madam Chair, if I may



- 1 interject. He's not designated for oral arguments, so
- 2 unless there's a question for him, I would object to this
- 3 in terms of the procedure.
- 4 MADAM CHAIR: Ms. Bursdall, what -- did --
- 5 didn't -- wasn't he the spokesperson?
- 6 UNIDENTIFIED VOICE: (Inaudible).
- 7 MS. REESTER: Mr. Sparks is the oral
- 8 argument.
- 9 UNIDENTIFIED VOICE: I'll ask the question.
- 10 I'll go ahead and ask the question to describe the
- 11 curriculum, please.
- 12 MR. MUND: So TriCity Academy really wants
- 13 to be unique offering to the district. The idea behind
- 14 TriCity is to be a Core Knowledge charter school, which is
- 15 a proven track record all across Colorado, and with this
- 16 population.
- 17 I, myself was a Cornell student from third
- 18 through eighth grade, and then I have had six years of
- 19 teaching Core Knowledge in charter schools in Colorado.
- 20 One of those being a 96 percent minority charter school in
- 21 Denver that was very successful with those students using
- 22 Core Knowledge.
- 23 What makes Core Knowledge so unique is that
- 24 it has the spiraling curriculum. So students are taught
- 25 the introduction of the curriculum at the younger years,



- 1 and then as they're going up they're reintroduced the
- 2 content, but more in depth time. So a student will learn
- 3 about the founding fathers in kindergarten, first grade,
- 4 and then get them again later on. Learn about the Romans
- 5 in third grade, and then get it again in seventh grade. So
- 6 they'll get those -- that content again.
- 7 And one of the greatest things with the high
- 8 minority population that we seek to serve is the cultural
- 9 literacy is that Core Knowledge is all about teaching
- 10 students what it is to be a member of society, and to be
- 11 cultural literate. So one thing that it does is that it
- 12 teaches sayings and phrases, so that students know what
- 13 that means.
- 14 And for a lot of students that are learning
- 15 a second language, that's oftentimes the hardest things to
- 16 know. I -- I know learning a second language myself, it
- 17 was all the sayings and phrases in Spanish that threw me
- 18 up, because when we say in English "pot calling the kettle
- 19 black," it's hard to translate that without the cultural
- 20 context. So that's what we want to do.
- 21 Also you have art, music, literature, and
- 22 social studies that all teach the same curriculum at the
- 23 same time, so you're reading about Anne Frank in literature
- 24 class at the same time as learning about World War II in
- 25 social studies. And then you're also listening to the



- 1 music of the time in your music class, so that the students
- 2 are more well developed as a whole child instead of just
- 3 teaching one specific. And that's very good with students
- 4 that may be below grade level or learning a second
- 5 language.
- 6 And then the blended learning with the
- 7 technology we really wanted to do, because that's what
- 8 we've seen the most success with. There's a big study that
- 9 just came out examining 100,000 students that were in
- 10 blended learning schools, and it showed that they grew one
- 11 to two standard deviations more than traditional non-
- 12 blended learning schools. And most of those students were
- 13 lower performing schools or high minority or lower economic
- 14 status schools, and so blended learning has been growing
- 15 like crazy across the country. And so we want to use that,
- 16 and we specifically chose technologies that would serve the
- 17 population.
- 18 So we want to use ST math, which is a math
- 19 program that doesn't use language to teach math at all. It
- 20 just says numbers are universal across all languages, and
- 21 takes the students through adaptive lessons that can teach
- 22 them without having the barriers of language. That's
- 23 something that's very unique to us. It's not something
- 24 that the district is currently providing, along with our
- 25 reading program as well that offers unique -- unique



- 1 offerings that are -- are currently not available. And we
- 2 think that the population, and they've told us this, would
- 3 really be interested in -- in getting the choice.
- 4 As far as budget then, we really were
- 5 conservative in making the budget. We didn't include grant
- 6 money. We didn't include very much title money, because we
- 7 wanted to be really conservative in it. So we have
- 8 budgeted for as much as we could, but we also know that
- 9 there's more sources of income that'll be taking in. And
- 10 we are including some student fees in there, but those are
- 11 for non-district students, and they're for things like
- 12 field trips and consumable materials.
- 13 UNIDENTIFIED VOICE: Mr. Mund, let me ask
- 14 you, if you have six years experience in an at risk school
- 15 using Core Knowledge, did you measure the level of growth
- 16 of the students?
- 17 MR. MUND: Yeah, so the middle school that I
- 18 taught at in DPS, we had insane growth numbers. And
- 19 actually for all of DPS middle schools we had the highest -
- 20 we had the highest writing scores, and one of the highest
- 21 reading scores, and I've since moved on from that school,
- 22 but we had great success with it.
- 23 UNIDENTIFIED VOICE: Was that in growth or
- 24 academic growth?
- 25 MR. MUND: It was in -- it was in growth,



- 1 because our students were multiple years behind. I taught
- 2 --
- 3 UNIDENTIFIED VOICE: But you understand that
- 4 that's different than being high in academic?
- 5 MR. MUND: Yeah. And that's -- and that's -
- 6 -
- 7 UNIDENTIFIED VOICE: Standing, that was my
- 8 question.
- 9 MR. MUND: Yeah.
- 10 MADAM CHAIR: Go ahead.
- 11 MR. SPARKS: All right. Thank you, Mr.
- 12 Mund. So the school absolutely values English language
- 13 learning, and -- and the experts involved, which is why
- 14 this TriCity engaged Dr. Medina (ph) to help design a
- 15 program that addressed the needs of students that are
- 16 English learners. And so I -- I -- I want to clarify
- 17 misconception that we don't value the English language --
- 18 language learner experts, but what we do question here in
- 19 this application as well is the experience of the district
- 20 as well of their outside consultants in running, managing,
- 21 and evaluating charter schools in particular.
- While I'm sure they all have expertise in
- 23 various areas of education, they do not have the expertise
- 24 in charter school management that -- and -- and teaching in
- 25 charter schools, and budgeting for charter schools that the



- 1 team before you on behalf of TriCity and Delta has.
- I also want to address the role of the
- 3 Board. The Board itself for TriCity Academy, who would be
- 4 the charter holder. Well, first, I want to point out there
- 5 are two residents of Englewood that are on the TriCity
- 6 Academy Board, and a centennial resident who's the
- 7 grandparents of students living within the district.
- 8 And then there's a fourth member of the
- 9 Board who is recently an Englewood resident, but whose
- 10 schools were attending Littleton, and then moved to better
- 11 accommodate his kids that were commuting out of the
- 12 district.
- 13 So the -- the role of the Board is -- is not
- 14 to be education experts. There is no requirement for a
- 15 school district Board or even the State Board of Education
- 16 that you've taught a day in your life or have any
- 17 experience in -- in education at all. And so this Board
- 18 had a desire to serve its community to provide better
- 19 schools for its students, grandchildren, and so they
- 20 partnered with Delta schools who had the education
- 21 experience, not only here at CDE, but is made up of
- 22 individuals who are currently running successful charter
- 23 schools.
- 24 And so it's through that pairing that the
- 25 TriCity Academy Board is gaining its expertise. As you all



- 1 hired a commissioner, and assistant commissioners, and all
- 2 these experts in the education field to provide you
- 3 guidance and insight, and make decisions on your behalf on
- 4 a daily basis, that's what the TriCity Academy is doing by
- 5 hiring a principal.
- So -- yes?
- 7 UNIDENTIFIED VOICE: So I'm interested in
- 8 what the plan is. I -- I think I understand the fact that
- 9 this is a Board that is -- is not made up of parents in
- 10 the community that is looking for. What are your plans
- 11 ultimately once you have students? What percentage of your
- 12 Board will be parents? What percentage will be educators
- 13 within the school?
- 14 In other words, do you plan to maintain
- 15 this, what I -- what one would probably call Citizen Board
- or do you have plans to make it more of a school community?
- 17 MR. SPARKS: So this Board does consist of
- 18 parents that will have students attending, and grandparents
- 19 that will have students --
- 20 UNIDENTIFIED VOICE: Okay.
- MR. SPARKS: -- attending --
- UNIDENTIFIED VOICE: Okay.
- MR. SPARKS: -- but they also intend to add
- 24 more Board Members from the community once the school is up
- 25 and running.

UNIDENTIFIED VOICE: What's -- what's the



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- 7 MR. SPARKS: I think it's the bylaws call
- 8 for five to nine as the size. So that it is --

proposed size or have you thought about that?

- 9 UNIDENTIFIED VOICE: So it's fairly small.
- 10 MR. SPARKS: -- so it's at the minimum right
- 11 now. We (inaudible) --
- 12 UNIDENTIFIED VOICE: And do you plan to have
- 13 an election in order to identify the folks to add or --
- MR. SPARKS: No, it will be a --
- 15 UNIDENTIFIED VOICE: -- what sort of a
- 16 process have you thought about governance --
- 17 MR. SPARKS: -- it will be a self
- 18 replicating Board. So --
- 19 UNIDENTIFIED VOICE: What?
- MR. SPARKS: A self replicating Board. The
- 21 Board Members themselves will -- am I wrong about that?
- UNIDENTIFIED VOICE: Yeah.
- 23 UNIDENTIFIED VOICE: Help me -- help me
- 24 understand. I -- I don't even know how this works.
- 25 UNIDENTIFIED VOICE: The bylaws call for a



- 1 two seats to be parent representatives voted on by the
- 2 parents, and the other five positions are meant to be,
- 3 like, community members or professionals in the area, and
- 4 they will be self replicating.
- 5 UNIDENTIFIED VOICE: What does self
- 6 replicating mean?
- 7 UNIDENTIFIED VOICE: The Board, the seated
- 8 Board Members at the time will vote on who fills an open
- 9 seat.
- 10 UNIDENTIFIED VOICE: Okay. Thank you.
- 11 MADAM CHAIR: Go ahead.
- MR. SPARKS: I also, again, want to address
- 13 the reason for the two applications. So as we discussed
- 14 the morning, Sheridan is less than two and a half square
- 15 miles, so very limited facilities within that district.
- 16 Englewood is larger, but still a small
- 17 district with less than 3,000 students. The best odds for
- 18 the charter school finding a facility in order to serve the
- 19 students that are concentrated on the border between
- 20 Sheridan and Englewood was to make both applications. Now,
- 21 while the briefs had mentioned that TriCity would like to
- 22 be able to be authorized by one or the other district, and
- 23 possibly locate within the other, that is not something
- 24 that -- that would be something both districts would have
- 25 to agree to.



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- So at the district that did not authorize it 1 2 -- authorize it -- and authorize the charter school, said no, we won't let you locate here, but that's where the 3 facility is, the school wouldn't have an option. So it 4 needed to have approved applications from both districts to 5 6 maximize their opportunity to find a facility that would be 7 suitable. So how much time do I have, Ms. Markel? 8 MS. MARKEL: (Inaudible). Three minutes. 9 10 MR. SPARKS: Three minutes. Okay. So the -- the new party to this is Englewood School District, and 11 as I mentioned, it's geographically small, less than 3,000 12 13 students, is currently credited with a improvement plan, and did not meet any of the performance indicators in any 14 15 category currently. The charter -- they have turned down three 16 17 charter schools now within three years, and so they do have experience with receiving applications, and going through 18 19 the evaluation process. But now do have a track record of 20 denying charter school applications three years in a row 21 now. UNIDENTIFIED VOICE: Are we (inaudible)? 22 23 MR. SPARKS: So they're, as far as I am
 - contiguous to Englewood, Sheridan, Littleton, DPS, and

aware, there are at least five districts that are



- 1 Cherry Creek schools. So once again, this school if
- 2 located in Englewood can draw it's majority population, if
- 3 necessary, and still be statutorily compliant from any one
- 4 of those five districts. And because the intent is for it
- 5 to draw from Sheridan, Englewood, and some of Littleton,
- 6 there's going to be a lot of focus on targeting those
- 7 areas, but will of course accept students from any of those
- 8 contiguous districts. And if there is space allows, they
- 9 would accept students from anywhere within Colorado, but
- 10 can meet that statutory requirement from within any one of
- 11 those five.
- 12 MADAM CHAIR: So the reason for the multiple
- 13 applications is you will decide where the school will be
- 14 determined by the -- the decisions of -- of --
- MR. SPARKS: Yeah.
- 16 MADAM CHAIR: -- the various school Boards?
- 17 You at this time you don't know exactly where you want to
- 18 have the -- the school?
- 19 MR. SPARKS: Well, every time we locate a
- 20 facility we -- we can't really commit to it at this point,
- 21 because we don't have --
- 22 MADAM CHAIR: Because you don't have
- 23 approved?
- 24 MR. SPARKS: -- an approved application. So
- 25 at -- at this point we've more or less stopped actively



- 1 looking until we settle this issue, because there's really
- 2 no point in -- in, you know, getting our -- our dreams set
- 3 on one particular facility when we don't have an
- 4 application and --
- 5 MADAM CHAIR: I understand. Thank you.
- 6 MR. SPARKS: -- (inaudible) to commit.
- 7 UNIDENTIFIED VOICE: Madam Chair. I'd like
- 8 to ask a question about why idioms? Is there second
- 9 language acquisition theory or the program that says that
- 10 your -- you teach idioms, and -- and so learning idioms
- 11 will teach you a language? Idioms. You said saying
- 12 phrases out loud, and what you described were idioms. So
- 13 is there -- I -- I -- I think myself an expert in the area,
- 14 and I've never heard a -- a program --
- MR. SPARKS: So --
- 16 UNIDENTIFIED VOICE: -- that is based on
- 17 idioms.
- 18 MR. SPARKS: -- I -- I don't think the
- 19 program is all based on idioms. I don't believe that's
- 20 what Mr. Mund was saying at all. The program is actually
- 21 been designed by Dr. Medina, and Mr. Mund gave examples of
- 22 one way that the Core Knowledge curriculum does help
- 23 students who are English language learners learn a second
- 24 language, just as an example.
- UNIDENTIFIED VOICE: No.



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1 MADAM CHAIR: Okay. 2 UNIDENTIFIED VOICE: Excuse me. The chair. 3 Can -- can we get more chairs for some of these people? MADAM CHAIR: What? 4 5 UNIDENTIFIED VOICE: Can we get more chairs 6 for some of the people or --7 MADAM CHAIR: I don't think so. (Inaudible). 8 9 UNIDENTIFIED VOICE: No. We don't need more 10 chairs. MADAM CHAIR: They're (inaudible). 11 UNIDENTIFIED VOICE: (Inaudible). 12 13 MADAM CHAIR: Okay. 14 UNIDENTIFIED VOICE: There are some empty chairs here, (inaudible) chairs. 15 16 MADAM CHAIR: So who's --17 UNIDENTIFIED VOICE: So I -- I --18 MADAM CHAIR: Arapahoe County School 19 District now shall make their presentation. UNIDENTIFIED VOICE: Yeah. 20 MR. EWERT: Good afternoon. I'm Brian 21 22 Ewert, superintendent of Englewood schools, and I'm here to 23 tell you the story of Englewood schools, the past, the 24 present, and a re-visioned future. The story of schools of

choice, and charter applications would be most likely a



- 1 verbal tapestry that would take much more time in this
- 2 particular hearing than we have. So I'm going to stick to
- 3 script, and try to hit the compelling bits of our story
- 4 that you might have questions about later.
- 5 It's also important for you to hear our
- 6 story, because within that story is the context in which
- 7 you guys will make your final decision.
- 8 Until recently, Englewood schools has been
- 9 in declining enrollment. While the enrollment has
- 10 stabilized for the past three years, the district continues
- 11 to utilize averaging under the school finance formula. In
- 12 the past ten years Englewood schools has closed a middle
- 13 school, and a beloved elementary school. And our declining
- 14 enrollment issue is for lots of different reasons, as was
- 15 pointed out possibly by at the previous appeal.
- 16 The negative factor that has been applied to
- 17 the school finance formula during the Colorado's great
- 18 recession costs the district 16 percent of its general
- 19 operating fund. It depleted the district reserves. It
- 20 required difficult decisions to be made about people in
- 21 programs. It required large class sizes, furlough days,
- 22 and all while doing more with less. And all this time
- 23 we've been improving with student growth, and achievement
- 24 over the past five years.
- 25 In 2010 Englewood schools was a turnaround



- 1 district, and today we are, in fact, accredited with
- 2 improvement. Bishop Elementary, which is one of our
- 3 schools that will be potentially impacted by the opening of
- 4 this charter school, was a turnaround school in 2010, and
- 5 today it is a performance school as rated by CDE.
- 6 The recent 2014 school performance framework
- 7 reflects that it exceeds rating and growth gaps in every
- 8 single sub-category of the school performance framework.
- 9 During the same period of time, five years, the Denver Post
- 10 has recognized Englewood School District as having some of
- 11 the highest gains in growth in math, reading, and writing.
- 12 To demonstrate the community's support for
- 13 the current Englewood vision, in November of 2011, the
- 14 voters passed a \$50 million bond, and a \$1.5 million mill
- 15 levy during the worst economic conditions that Colorado has
- 16 seen in recent history. We were the only school district
- 17 to pass both a bond and mill levy with community support in
- 18 that year. We also received that same year a \$8 million
- 19 Best Grant also to be used for capital construction.
- To be clear, Englewood schools is a district
- 21 of choice. We embrace choice. Absolutely do. And you may
- 22 hear differently, but that is not the case. Twenty-one
- 23 percent of our students, more than 600 kids do not live in
- 24 Englewood's boundaries. And they attend our schools via
- 25 our open -- open enrollment policies.



- 1 All of our schools are open to choice within
- 2 district boundaries, and open externally to anyone who
- 3 lives in the south metro Denver area. Year in, and year
- 4 out our Englewood Leadership Academy, which is a middle
- 5 school of choice, is one of the highest performing middle
- 6 schools in the state of Colorado.
- 7 Charles Hay World School boasts an ID
- 8 Primary Years Program. Clayton Elementary School is one of
- 9 the top visual and performing arts school in the Denver
- 10 Metro area.
- We also offer full free kindergarten to all
- 12 of our kids. And each student in our district,
- 13 kindergarten through 12th, receives a -- an iPad when they
- 14 enroll. And this helps us close the digital divide for
- 15 many of those kids who do live in poverty, and they have no
- 16 access to technology at home.
- 17 Our new Englewood campus, that by the way is
- 18 opening today, that houses three schools, Englewood
- 19 Leadership Academy, Englewood Middle School, and Englewood
- 20 High School. And along with Colorado's finest High School
- 21 of Choice, is the name of the school, it actually opens
- 22 today too with new programming. It opens with a brand new
- 23 culinary arts program, cosmetology program, stem labs,
- 24 sound engineering, convergent media, and a brand new
- 25 orchestra program that hasn't been seen in Englewood since



- 1 probably the seventies.
- 2 Most importantly, Englewood schools is
- 3 getting results with students, and the community is
- 4 supportive of the district's our approach to re-visioning.
- 5 We've come a long way in five years, and we're fiercely
- 6 proud of that progress, but we acknowledge we still have a
- 7 lot of work to do.
- 8 For us, it's about continuous improvement
- 9 under really difficult circumstances and complex
- 10 conditions. There are no silver bullets and easy
- 11 solutions, as this charter application might imply.
- 12 Turning to the best interest of students,
- 13 the district and the community, the -- the Board of
- 14 Education carefully analyze the application using a fair
- 15 and objective process. The application was evaluated using
- 16 the rubric. The district created a process that was
- 17 aligned with the Charter School Act with input from charter
- 18 entities, and the district utilized outside experts to
- 19 provide external objective lens to the application.
- 20 Amy Slothower, Michael Whitehead-Bust, and
- 21 Laurie Deacon (ph) are highly respected across the state of
- 22 Colorado as charter experts, by district leaders, and by
- 23 the Charter School Institute, and the League of Charter
- 24 Schools.
- 25 I'd like to give you just a couple of



- 1 examples of comments that they made during their review of
- 2 the TriCity application. Amy Slothower stated, "There is
- 3 no evidence provided that the community has had any input,
- 4 any input into the design of the school." "A relationship
- 5 with Delta schools is referenced throughout the
- 6 application, but it is not described in detail. There is
- 7 no contract with Delta. The appendix titled "Delta School
- 8 Development Plan, " has almost no detail about the specific
- 9 services to be provided, and there's no description about
- 10 that financial arrangement between Delta schools and the
- 11 applicant."
- 12 Michael Whitehead-Bust stated, "it," meaning
- 13 the application, "does not describe the experiences of
- 14 those students that are currently enrolled in Englewood,
- 15 and why a different option is needed at this time." He
- 16 also said --
- 17 UNIDENTIFIED VOICE: Madam Chair.
- 18 MADAM CHAIR: Yes.
- 19 UNIDENTIFIED VOICE: I have a couple of
- 20 questions.
- MADAM CHAIR: Sure.
- 22 UNIDENTIFIED VOICE: Did any of the people
- 23 that you hired to evaluate this, did you determine whether
- 24 they have a -- a balanced record in -- in recommending the
- 25 approval, and/or denial of charters to various districts?



- 1 MR. EWERT: I do not know their record of
- 2 (inaudible) of making recommendations. What we ask them to
- 3 do is not make recommendations around approval or denial.
- 4 We specifically told them don't do that. We ask them to
- 5 provide feedback on the application itself without making a
- 6 final recommendation. We did ask them to score the rubric.
- 7 UNIDENTIFIED VOICE: And your district has
- 8 turned down three of three --
- 9 MR. EWERT: Two.
- 10 UNIDENTIFIED VOICE: -- applications prior
- 11 to this?
- 12 MR. EWERT: Two. This is the third one.
- 13 UNIDENTIFIED VOICE: Two of two.
- 14 MR. EWERT: Yeah. This is the third one
- 15 now.
- 16 UNIDENTIFIED VOICE: And was the basis for
- 17 those denials in some way similar to the basis for denial
- 18 of this one?
- 19 MR. EWERT: There are some similarities. I
- 20 would have to go back and review the rubrics, and the
- 21 feedback, but there are some similarities, and there are
- 22 some differences.
- 23 UNIDENTIFIED VOICE: So your district is --
- 24 is it -- is the number of charter applications you've had
- 25 as far as you know common? I mean, two and -- or three and



- 1 three years, is that common more than most? Less than
- 2 most?
- 3 MR. EWERT: I can't answer that question. I
- 4 don't know. Okay.
- 5 UNIDENTIFIED VOICE: Thank you.
- 6 UNIDENTIFIED VOICE: (Inaudible). How --
- 7 sorry. Do you know how many charter applications have been
- 8 made to Englewood School District in its -- well, since the
- 9 charter school law was passed?
- 10 MR. EWERT: In the late '90s, early 2000s, I
- 11 believe there was one application. It was the one that Mr.
- 12 Clough referred to that applied to, like, 75 different
- 13 schools, and it was quickly withdrawn or it didn't go
- 14 anywhere. And then we've had three additional ones.
- 15 (Inaudible) --
- 16 UNIDENTIFIED VOICE: So four total.
- MR. EWERT: What's that?
- 18 UNIDENTIFIED VOICE: Four total?
- 19 MR. EWERT: Four total, yes. Okay. Lori
- 20 Deacon, our final consultant, who is a known in Colorado as
- 21 a financial expert when it comes to charter school budgets,
- 22 she said, "I've been spending a lot of time thinking about
- 23 this, and realistically everything on this application
- 24 comes up with a one, which is partially meets on the
- 25 rubric. There's not enough detailed information to get



- 1 good estimates or costs."
- 2 So the Board of Education looked at the hard
- 3 evidence that was submitted by the application, and
- 4 gathered through community meetings. We sifted through the
- 5 appellant's generalized statements that have not been
- 6 supported by fact.
- 7 For example, there was a comment made in the
- 8 application that more competition will create -- will
- 9 create, and hopefully raise the standard of education in
- 10 Englewood. And the nexus between more competition, and a
- 11 raised standard of education, that's a grand statement that
- 12 I am not aware that that is supported by any evidence.
- 13 And I would also suggest that there's not a
- 14 -- a lot of research in track record for a charter school,
- 15 like, TriCity that serves the demographic, like, Englewood
- 16 that will be successful. And the argument that it would
- 17 benefit the community, and improve the school district, and
- 18 improve student growth, and achievement, it's just not
- 19 there in this particular application.
- The Board of Education ultimately determined
- 21 that the three outside experts, the District Accountability
- 22 Committee --
- UNIDENTIFIED VOICE: Excuse me.
- MR. EWERT: Yeah.
- 25 UNIDENTIFIED VOICE: Yeah. Did the District



- 1 Accountability turn it down?
- MR. EWERT: Yes, they did. Well, they
- 3 didn't. They made recommendations and findings to the
- 4 Board of Education, who turned it down.
- 5 UNIDENTIFIED VOICE: Okay. Did they have a
- 6 rubric that they use?
- 7 MR. EWERT: They used the same rubric.
- 8 UNIDENTIFIED VOICE: And was this the same
- 9 rubric used for the other two?
- 10 MR. EWERT: The same rubric -- the -- the
- 11 rubric has changed.
- 12 UNIDENTIFIED VOICE: Prior applications?
- 13 MR. EWERT: We -- we use the one that's
- 14 approved by CDE, and used by the -- the Institute.
- 15 UNIDENTIFIED VOICE: Okay.
- MR. EWERT: Okay?
- 17 UNIDENTIFIED VOICE: That helps, thank you.
- 18 UNIDENTIFIED VOICE: Excuse me.
- 19 MR. EWERT: The Board found -- oh, sorry, go
- ahead.
- 21 UNIDENTIFIED VOICE: Follow up to that. Did
- 22 the DAC -- did the DAC have access to the -- the -- the
- 23 findings of the consultants when they --
- MR. EWERT: Yes, they did.
- 25 UNIDENTIFIED VOICE: -- looked at their



- 1 rubric?
- MR. EWERT: They did.
- 3 UNIDENTIFIED VOICE: So that likely
- 4 influenced their -- their recommendations?
- 5 MR. EWERT: I see (inaudible). I -- I -- I
- 6 don't know that to be true. We have a fairly articulate,
- 7 and gifted group of DAC members. It's high functioning,
- 8 really involved parents. They -- they -- they did their
- 9 due diligence, and they did a careful evaluation of the
- 10 application. I'll continue, unless there's other
- 11 questions.
- 12 The Board of Education also determined,
- 13 after reviewing the application, and looking at the
- 14 feedback, listening to community presentations, engaging in
- 15 an open dialogue with TriCity applicants, and the Delta
- 16 incubator group, that they truly lacked a deep
- 17 understanding of the school district, the current choices
- 18 that we offer within the school district, and the programs
- 19 that we have available for kids. And in general, our
- 20 families, and our kids.
- 21 We also asked some questions that we didn't
- 22 get answers to. We asked about enrollment information of
- 23 potential students as required by statute. And on two
- 24 occasions they failed to clearly define -- define what that
- 25 information looked like. And we also asked for them to



- 1 define some financial arrangements with Delta, and we still
- 2 don't have a clear picture of that.
- 3 Ultimately, the Board of Education's
- 4 analysis revealed, and it's set forth in more detail in the
- 5 denial resolution, and the district answer brief that the
- 6 application is based upon a vision by the appellants. One
- 7 of which is a charter school incubator, which led to the
- 8 simultaneous submission of the application to three
- 9 different school districts.
- 10 And for us that calls into question, how
- 11 tailored is this for Englewood Schools? For example, in
- 12 their application they say they're going to charge for full
- 13 day kindergarten. We already offer full day kindergarten
- 14 for all of our kids for free.
- 15 Another example is this truly an application
- 16 for Englewood. Like Sheridan, it states that we have
- 17 38,442 students. Now, I'm very interested in getting that
- 18 PPR. And yet Englewood schools actually has less than
- 19 3,000 schools as the appellant's have stated, and we
- 20 actually have declining, and flat enrollment, not growing
- 21 enrollment.
- 22 Representative the entire application, and
- 23 really important here that there really is no significant
- 24 support and grassroots movement for this charter school in
- 25 Englewood. Community meetings during the application



- 1 process demonstrated little or no support. At the school
- 2 Board meeting on October 28th, Englewood parents actually
- 3 stood up and opposed the application, and at the December
- 4 State Board of Education meeting we actually had a parent
- 5 here who is also our Englewood DAC chairperson. She spoke
- 6 out to the State Board of Education about the appellants,
- 7 and in support of the Board of Education's denial.
- 8 And while community partners have been
- 9 vaguely and loosely asserted by the appellants, there is no
- 10 nexus between these partnerships having an interest in
- 11 anything other than incubating a charter school. This is
- 12 of grave concern to us.
- 13 Parts of the applications were incomplete,
- 14 resulting in difficulties in a full analysis, and the
- 15 potential of the success of this school. You will note in
- 16 the waiver section that there are missing rationales, and
- 17 there's no replacement policies. As stated by the outside
- 18 experts, and the district accountability committee, the
- 19 financial arrangement within the district with the
- 20 management contract are difficult to evaluate. There's not
- 21 enough evidence to substantiate the enrollment numbers to
- 22 support an economically sound budget.
- To date, there still is not an identified
- 24 building in Englewood, although the appellant's allude to a
- 25 potential confidential site that hasn't been at least



- 1 disclosed yet. This failure to meet is a critical,
- 2 critical and very important application requirement that's
- 3 set forth by the rules.
- 4 Information provided is insufficient to
- 5 evaluate the details of the budget. The school, this
- 6 school, by looking at their goals for their kids, it -- it
- 7 is not a rigorous standard for people for performance at
- 8 all.
- 9 UNIDENTIFIED VOICE: Excuse me, but Madam
- 10 Chair.
- 11 MADAM CHAIR: Yeah
- 12 UNIDENTIFIED VOICE: Did you initially
- 13 approve this application's being complete?
- MR. EWERT: It's -- yes. And I'll let legal
- 15 counsel respond to that, if that's okay.
- 16 UNIDENTIFIED VOICE: So, let me just finish
- 17 here.
- MR. EWERT: Okay.
- 19 UNIDENTIFIED VOICE: So you did -- you did
- 20 find the application to be complete, and then now you're
- 21 finding it to be some way inadequate in the amount of
- 22 information submitted, is that correct?
- MR. EWERT: We're defining complete
- 24 differently. Legal counsel.
- 25 MS. REESTER: Yes. In terms of the



- 1 requirements under the Charter School Act, the district is
- 2 to look to see if it's complete, meaning that there is a
- 3 section in the application that addresses each of the
- 4 statutory requirements in the Charter School Act.
- 5 So when the district receives an
- 6 application, it doesn't go into detail. It looks to see if
- 7 there is a section on each of those required components in
- 8 -- from the statute, and that's what the district did in --
- 9 in August to say that there was --
- 10 UNIDENTIFIED VOICE: Did you -- did you
- 11 subsequently receive the application, pulling this from
- 12 memory, try to find that the application was not complete?
- MS. REESTER: No. This --
- 14 UNIDENTIFIED VOICE: So that's something
- 15 that you -- you did not do? You did not change your
- 16 position as to whether or not the application was complete?
- MR. EWERT: No.
- 18 MS. REESTER: The application itself is
- 19 complete in terms of the statutory requirements having a --
- 20 a component, however it is then missing the details, and
- 21 the substantive pieces that they then looked at in their
- 22 review process. And that's where the additional pieces of
- 23 the waiver, and the management contract were missing.
- UNIDENTIFIED VOICE: Thank you.
- 25 MR. EWERT: Okay. The important piece of



- 1 the application that's troublesome. The application states
- 2 that 90 percent of the students will make one year's growth
- 3 in one year's time. And based on the kids that we serve in
- 4 Englewood, this absolutely is not a rigorous standard. Our
- 5 kids are meeting and exceeding this right now in Englewood.
- 6 We have significant numbers of kids who are
- 7 making year and a half to two years growth based on the
- 8 CDEs assessments, and our own internal formative, and
- 9 summative, and benchmark assessments. So we're -- we'd be
- 10 very concerned about what they would call a rigorous
- 11 standard.
- 12 I'll move on. Covered some of that. And
- 13 just go to a conclusion here. The district did objectively
- 14 review the application, and it was analyzed how it either
- 15 did meet or it did not meet the requirements of that
- 16 Charter School Act.
- 17 The denial resolution set forth the Board's
- 18 reasons for denial, specifically relating to the reasons to
- 19 the purposes of the Act, and the application requirements.
- 20 Bottom line is we did our due diligence.
- When the district approved it -- when the
- 22 district does approve, and I bet that it probably will at
- 23 some point, it's first charter, it will be a high quality
- 24 application. It will be set forth by parents in the
- 25 district, and have community support. It will be a viable



- 1 option for the district students, so that's the school and
- 2 the students can be successful.
- 3 This application in totality is of low
- 4 quality, and without parent, and community support.
- 5 Financially it's on shaky ground, and it's not set up for
- 6 success. It's about the business of incubating a charter
- 7 school, and as we know, Delta was involved with at least
- 8 four applications this past fall, and it -- it feels very
- 9 much like simply having a charter school is the most
- 10 important thing as opposed to educating students in a
- 11 manner that's supported by the local community.
- 12 As the superintendent of Englewood schools,
- 13 and on behalf of the Board of Education, and the Englewood
- 14 community, I would urge you to uphold the district's denial
- 15 of the TriCity Charter Application. Thank you for your
- 16 time. And we have our team here to answer any questions
- 17 that we might have with the remaining time.
- 18 UNIDENTIFIED VOICE: Four twenty-three.
- MR. EWERT: How much?
- 20 UNIDENTIFIED VOICE: Four twenty-three.
- MR. EWERT: Okay, 4:21.
- 22 MADAM CHAIR: Anyone have any questions?
- UNIDENTIFIED VOICE: I -- I --
- 24 UNIDENTIFIED VOICE: I have -- I have one
- 25 question. And you may have to defer this --



- 1 MADAM CHAIR: Okay.
- 2 UNIDENTIFIED VOICE: -- but I see that part
- 3 of your reasons for denial is that your belief that charter
- 4 schools need to be -- I -- I -- I'm sorry, I don't have the
- 5 language in front of me, but basically the -- the
- 6 implications that they need to be better than district
- 7 schools. Is that your belief?
- 8 MR. EWERT: I don't believe that charter
- 9 schools need to be better. I'm not sure that we have that
- 10 anywhere. I think that they need to meet our standard, and
- 11 one year's growth in one year's time in a school district
- 12 that serves a significant student -- students of poverty,
- 13 65, 70 percent, we need to make sure that we're making, if
- 14 you will, two years growth.
- 15 Now, do we do that with every kid? No. Do
- 16 we do that with a whole bunch of kids? Yes. And our rep -
- 17 our track record right now speaks for it. We have
- 18 significant growth. Our achievement is not there. We have
- 19 a long ways to go, but we have traction. We are moving, we
- 20 are shaking, and honestly, Englewood is the place to be
- 21 right now.
- 22 UNIDENTIFIED VOICE: Okay.
- MR. EWERT: That was more than you wanted.
- 24 Sorry.
- 25 UNIDENTIFIED VOICE: And I quess --



- 1 MADAM CHAIR: All right.
- 2 UNIDENTIFIED VOICE: -- I guess the question
- 3 is, would they be providing a program that is not in
- 4 Englewood that parents would want to -- I -- I mean, I --
- 5 MR. EWERT: I don't know. I -- I -- I'm not
- 6 opposed to -- I'm not opposed to any particular curriculum,
- 7 because --
- 8 UNIDENTIFIED VOICE: Right.
- 9 MR. EWERT: -- curriculum is not a magic
- 10 bullet.
- 11 UNIDENTIFIED VOICE: Right.
- MR. EWERT: Really hard grinding work with
- 13 kids --
- 14 UNIDENTIFIED VOICE: I agree.
- 15 MR. EWERT: -- who come from households of
- 16 poverty, it's a grind.
- 17 UNIDENTIFIED VOICE: Yeah.
- 18 MR. EWERT: It's hard work, and there's no
- 19 one at CDE, there's no one in this state that can solve
- 20 that problem standing up here today. I'm not gonna sit
- 21 here and tell you that we've solved that. Every single day
- 22 we come, we work with individual kids, as I'm sure TriCity
- 23 would, but we are making progress with those kids.
- There's no magic curriculum. I'm not for or
- 25 against any particular curriculum model, but I do know what



- 1 good instruction looks like, and that's what I'm after.
- 2 UNIDENTIFIED VOICE: Thank you.
- MADAM CHAIR: You go ahead. Well, you don't
- 4 need to --
- 5 UNIDENTIFIED VOICE: There -- there --
- 6 MADAM CHAIR: --remember, you don't need to
- 7 during this time.
- 8 UNIDENTIFIED VOICE: There are -- there are
- 9 children that would likely perform better in this -- in
- 10 system that is proposed, and perform better in the system
- 11 that you have. Is it your job to deny them that
- 12 opportunity to choose the program that might work the best
- 13 for their children?
- 14 MR. EWERT: No, but when -- no, it's not my
- 15 job, but my job is to listen to the community. And if I
- 16 see a hundred people show up at a Board meeting, and
- 17 (inaudible) we want Core Knowledge, guess what's going to
- 18 happen really quickly? The Board of Education, like you,
- 19 are going to adhere to the demands of that community.
- 20 UNIDENTIFIED VOICE: Right.
- 21 MR. EWERT: We have not heard that from this
- 22 community. We've heard the exact opposite. We have
- 23 traction. We're moving forward. It's really hard to
- 24 separate the Core Knowledge curriculum from the students
- 25 that they traditionally and typically serve in charter



- 1 schools across this nation. It's really difficult to
- 2 separate that demographic. And when I asked that question
- 3 at a community meeting about give me a school that has our
- 4 demographic where you've had success with Core Knowledge,
- 5 blank stares. And it took a while and we finally got at
- 6 least one school in Colorado that has had some success in
- 7 Eagle County, but there wasn't a whole list of slew of
- 8 schools that have had success with this. It's about
- 9 instruction. It's not about curriculum.
- 10 UNIDENTIFIED VOICE: Yeah.
- 11 UNIDENTIFIED VOICE: So --
- MADAM CHAIR: Is the plan --
- 13 UNIDENTIFIED VOICE: -- even though they're
- 14 -- I'm sorry.
- 15 UNIDENTIFIED VOICE: Forty seconds.
- MADAM CHAIR: Oh, go ahead, quickly.
- 17 UNIDENTIFIED VOICE: I'll -- I'll wait.
- 18 UNIDENTIFIED VOICE: No, go ahead.
- 19 MADAM CHAIR: All right.
- 20 UNIDENTIFIED VOICE: So there are some, even
- 21 though there are some kids that might very well benefit
- 22 from this, that your conclusion is that somehow the
- 23 positives outweigh the negatives, and that -- that you
- 24 might have a difficult time with free kindergarten
- 25 competing with paid for kindergarten?

MR. EWERT: I'm -- I'm not sure I understand



1

17

rebuttal.

- 2 that question. We -- we --3 UNIDENTIFIED VOICE: I --MR. EWERT: -- have full day kindergarten, 4 and it's paid for. 5 6 UNIDENTIFIED VOICE: Yeah. 7 MR. EWERT: Yeah. And that's a -- that's a huge --8 9 UNIDENTIFIED VOICE: No more. 10 MR. EWERT: -- in a -- in a community of 11 poverty. UNIDENTIFIED VOICE: (Inaudible). 12 13 UNIDENTIFIED VOICE: Okay. MR. EWERT: That's a big deal. 14 MADAM CHAIR: Thank you. Thank you very 15 16 much. We now call on TriCity for the allotted minutes of
- MR. SPARKS: Thank you. First off, as an
- 19 example of a Core Knowledge school that is successful with
- 20 a similar population is James Irwin Charter Academy in
- 21 District 11, which is authorized by CSI, and I believe is
- 22 the highest performing elementary school in all of southern
- 23 Colorado, as well as the other James Irwin Middle School
- 24 that is in Harrison School District 2, which is also a high
- 25 performing school, serving a similar population using a



- 1 Core Knowledge direct instruction approach.
- 2 UNIDENTIFIED VOICE: May I ask a question?
- 3 You stated -- the superintendent here stated that there's
- 4 67 to 70 percent poor minority students. Would you say
- 5 that Core Knowledge would be complimentary, complimentary
- 6 curriculum to this population?
- 7 MR. SPARKS: Absolutely. The population was
- 8 first picked who they wanted to -- this TriCity Academy
- 9 wanted to serve, and that was students that are at risk
- 10 from low income families, English language learners. And
- 11 they looked for a curriculum that they thought would be a
- 12 good fit to help increase those academic standards and
- 13 growth rates.
- 14 UNIDENTIFIED VOICE: Even though that
- 15 curriculum is kind of snidely called dead -- dead white men
- 16 curriculum?
- 17 MR. SPARKS: Well -- well that --
- 18 UNIDENTIFIED VOICE: I mean --
- 19 MR. SPARKS: -- that is very much your
- 20 matter of opinion, and is --
- UNIDENTIFIED VOICE: No, no.
- 22 MR. SPARKS: -- not something that's --
- 23 UNIDENTIFIED VOICE: -- that's what it's --
- MR. SPARKS: -- widely accepted.
- 25 MADAM CHAIR: But we're not here to argue --



- 1 MR. SPARKS: And so this applicant group --
- 2 MADAM CHAIR: -- (inaudible) to ask
- 3 questions.
- 4 MR. SPARKS: -- thinks that it is an
- 5 appropriate choice for that -- that group, and it is, you
- 6 know, just your opinion against many others. And -- and so
- 7 that is not something that I think we're going to resolve
- 8 for today.
- 9 UNIDENTIFIED VOICE: Well, in curriculum
- 10 circles that's what it's called.
- 11 MADAM CHAIR: You know --
- 12 UNIDENTIFIED VOICE: Can you speak to the
- 13 community support for the school?
- MR. SPARKS: Mr. Gillit, can you address
- 15 that?
- MR. GILLIT: Yes, I can. Thank you very
- 17 much. Thank you, Madam Chairman, and -- and Board.
- 18 We -- we have had a lot of, as I stated
- 19 before, I -- I -- I hold regular meetings as my role in the
- 20 city, and there been a lot of parents who wanted to know
- 21 what's been going on. How, you know, how are we
- 22 progressing? These are parents who really don't want to be
- 23 involved in the process. They want to -- they want a
- 24 positive outcome.
- They're -- they're not the type of parents



- 1 who will come to the school Board, and demand. They're the
- 2 type of parents who say, "can you please help us get
- 3 something done?" And that's been my role in the different
- 4 meetings we had.
- 5 Recently we had an Englewood event at a park
- 6 that the school Board was also at where we had numerous
- 7 applications that day with numerous people. And the most
- 8 interesting thing about that is most of the applicants were
- 9 of minority background.
- 10 So minorities are attracted to what we're
- 11 doing. They understand that this curriculum, and Madam
- 12 Chairman, I kind of take offense to that, White men's --
- 13 UNIDENTIFIED VOICE: Dead, dead.
- 14 MR. GILLIT: you know, dead white men. Just
- 15 -- it is not. This curriculum is specifically geared to
- 16 the minority group, and English as a second language
- 17 learners. And so, there's a lot of positives, but the
- 18 community is really looking forward to, and again, I will
- 19 restate. The reason I got into this is I had so many of my
- 20 parents in my district that I would go meet that were
- 21 sending their children to Littleton School District, to
- 22 private. And I had numerous parents say "I don't have a
- 23 choice. I can't afford to send my child somewhere else."
- So again, those that who are impoverished or
- 25 -- or have economically disadvantaged, they don't have a



- 1 choice. And those are the parents who are -- are -- are
- 2 the ones that will be attracting and offering them a
- 3 choice.
- 4 But as for the community, I did a -- I did a
- 5 -- an article about a year ago, and showed that in the last
- 6 ten years there was a 29 percent decline in enrollment in
- 7 Englewood schools, but yet the population's only declined
- 8 by a couple percent. And what we have is we have parents
- 9 with children looking whether or not they want to move into
- 10 Englewood, because they look at the state scores, and they
- 11 find that Englewood is underperforming. We have one
- 12 performing elementary school here today. We have three
- 13 others in the district that are underperforming.
- 14 Yes, we have -- there are some, but when 75
- 15 percent of your elementaries are underperforming we think
- 16 that there's an issue, and these are what the parents are
- 17 saying. And my own niece, that the tip off for me was my
- 18 own niece with her own two children, moved to Littleton, so
- 19 she could be with her kids that she took out of district,
- 20 because she lost confidence in our -- in our school
- 21 district.
- 22 So that's why I'm involved. That's what the
- 23 community is telling me. In my district I would say 75
- 24 percent of the people around my area send their kids
- 25 somewhere else. And I say "my area," I'm saying few,



- 1 three, four, five blocks, and that's still too many.
- Other areas of Englewood that do support,
- 3 yes, we do. My children went all the way through Englewood
- 4 school system. My wife's best friend, one of our Board
- 5 Members, his wife was Valedictorian. I believe
- 6 Valedictorian of Englewood schools in the top percentage.
- 7 So there -- there's a lot of support for our schools.
- 8 We're just saying some parents want a choice. They are
- 9 choosing to leave, and they are voting with their feet by
- 10 moving out.
- 11 We believe 25 to 35 percent of our families
- 12 with children are going somewhere else, and that -- that
- 13 needs to be addressed.
- MADAM CHAIR: Thank you.
- 15 UNIDENTIFIED VOICE: Thank you.
- MR. SPARKS: All right. Thank you, Mr.
- 17 Gillit. I want to address the application process briefly,
- 18 and specifically the rubric that the district has said is
- 19 something that's been approved by CDE.
- 20 So the district chose to use CSI, the
- 21 Charter School Institute's rubric for evaluating the
- 22 charter school. The charter school application team
- 23 informed the district before submitting their application
- 24 that they would be using the state model application. They
- 25 use the state model application, and -- and they --



- 1 UNIDENTIFIED VOICE: What's the difference,
- 2 please?
- 3 MR. SPARKS: So there's a model application
- 4 that CDE has worked on, and has put together, and which is
- 5 used by most school districts for taking chargeable
- 6 applications. The Charter School Institute, as a statewide
- 7 authorizer, has some different criteria that they have
- 8 looked at, particularly evidence of need.
- 9 UNIDENTIFIED VOICE: So there's a conflict
- 10 between what CDE recommends, and what's --
- MR. SPARKS: The --
- 12 UNIDENTIFIED VOICE: -- (Inaudible)?
- 13 MR. SPARKS: There -there are some sections
- 14 within the CSI model application and rubric that are not
- 15 included in the CDE model application in rubrics.
- 16 MADAM CHAIR: Looks like Ms. Mund would like
- 17 to speak to that.
- 18 UNIDENTIFIED VOICE: Yeah.
- 19 MADAM CHAIR: Go ahead.
- MR. SPARKS: Go ahead.
- MS. MUND: I would love to, because I lived
- 22 all of this. As you probably remember, I worked on that
- 23 model application representing CDE.
- 24 What CSI has done is taken the model
- 25 application, and combined different sections of it. And in



- 1 one place they put, for instance, statement of need. And
- 2 shortly after the Charter Schools Act was passed, and I
- 3 think it was in '97, this general assembly took out that
- 4 statement of need, because it was an essence asking a
- 5 charter applicant to say why they want to get out of the
- 6 district, and how they're doing something wrong, and it
- 7 wasn't a positive thing.
- 8 CSI put that back in there, and I understand
- 9 that their needs or they need to determine if there's need
- 10 for a new charter school in an area of the state where they
- 11 really don't have any familiarity until the issue comes up.
- 12 But it's not the model application rubric that was designed
- 13 by CDE, The League of Charter Schools and CSI. It has been
- 14 changed. And so it's like --
- 15 UNIDENTIFIED VOICE: So what --
- MS. MUND: -- apples and oranges.
- 17 UNIDENTIFIED VOICE: Okay. But the concerns
- 18 that were expressed, which is about the kids, what kids
- 19 want -- are interested in, the financial piece, et cetera.
- 20 Those are in both, right? So the concerns that the
- 21 district has with the application are, in fact, items in
- 22 areas that you would find in both rubrics. Am I wrong?
- MS. MUND: Generally, except for in the --
- 24 the non CSI part of the Act, it's very specific to list all
- 25 of the components, and CSI does things a little bit



- 1 differently than districts, and applicants to districts.
- 2 And so it's apples and oranges. There really is not a
- 3 comparison. It's not a line for line kind of a comparison.
- 4 UNIDENTIFIED VOICE: Do you think there
- 5 ought to be a legislative requirement that were consistent,
- 6 so that we don't run into this?
- 7 MS. MUND: Well, CSI (inaudible) --
- 8 UNIDENTIFIED VOICE: I know. I'm not in
- 9 favor of legislation, but I'm not in favor of this either,
- 10 because I don't think it serves anybody, actually.
- 11 MS. MUND: CSI has a different area of the
- 12 state in which they work. You know, they work --
- 13 UNIDENTIFIED VOICE: They work all over the
- 14 state.
- 15 MS. MUND: -- at class districts.
- 16 UNIDENTIFIED VOICE: Right.
- 17 MS. MUND: It is in statute what is in the
- 18 model application. And it was because the model
- 19 application was developed that it was put into statute to
- 20 align to that. The CSI rubric does not align to statues.
- 21 UNIDENTIFIED VOICE: Okay, thank you.
- 22 MR. SPARKS: So in -- in summary, the
- 23 district used the wrong grading sheets. So there is a
- 24 rubric that goes along with the state's model application.
- 25 And so, if they had chosen the actual rubric that applies



- 1 to district authorizers instead of to the states only state
- 2 level authorizer, then they would have aligned correctly.
- 3 And so, it's very difficult to score a charter application
- 4 when you're using the wrong grading sheets.
- 5 UNIDENTIFIED VOICE: (Inaudible).
- 6 MR. SPARKS: So -- so going to the standards
- 7 that were set forth of -- of one year's growth, that is a
- 8 floor. It -- it's not what the TriCity Academy team
- 9 aspires to have its students obtain. And as the district's
- 10 pointed out, you know, it has some schools. Bishop is the
- 11 one you keep hearing over and over that is the students are
- 12 achieving, you know, two years, one and a half years, which
- 13 is great. And we want those students to achieve at least
- 14 that or better. Yes.
- 15 UNIDENTIFIED VOICE: But didn't you say that
- 16 you were going to be able to get those students to perform
- 17 at one to two standard deviations above what they did? A
- 18 standard deviation is not, or two standard deviations is
- 19 not usually a grade level. And just buy a test, you know,
- 20 look at the SAT, which has a standard deviation of --
- 21 UNIDENTIFIED VOICE: What's your question?
- 22 UNIDENTIFIED VOICE: -- one or two. No, I'm
- 23 just saying --
- 24 UNIDENTIFIED VOICE: Actually bothers him
- 25 talking about (inaudible).



- MR. SPARKS: So --
- 4 UNIDENTIFIED VOICE: And so --
- 5 UNIDENTIFIED VOICE: That was a federal
- 6 study. It was a study of blended learning across the
- 7 nation. They took from six states, I believe, 100,000
- 8 students --
- 9 UNIDENTIFIED VOICE: Oh, so you weren't
- 10 saying that you were going to do one standard deviation or
- 11 two? I thought that's what you had stated.
- 12 UNIDENTIFIED VOICE: No. What -- what our
- 13 goal is -- is the -- is the floor that we set up in the
- 14 application. I was just using the research behind blended
- 15 learning to prove that the curriculum and the model that we
- 16 have chosen will work for this population.
- 17 UNIDENTIFIED VOICE: Well, that's the -- the
- 18 thing is that Core Knowledge is not used to --
- 19 UNIDENTIFIED VOICE: Question. You have to
- 20 ask a question.
- 21 UNIDENTIFIED VOICE: Okay. Do you know the
- 22 research on Core Knowledge, and the use for culturally
- 23 different children? Do you know that research?
- UNIDENTIFIED VOICE: Yes. Yes.
- 25 UNIDENTIFIED VOICE: And what is it?



- 1 MADAM CHAIR: No, we don't have time for him
- 2 to give us the research.
- 3 UNIDENTIFIED VOICE: No, the research -- the
- 4 research states that --
- 5 UNIDENTIFIED VOICE: We're -- we're
- 6 going to choose to not answer that question and move on.
- 7 So the going back --
- 8 UNIDENTIFIED VOICE: It's not appropriate.
- 9 UNIDENTIFIED VOICE: -- to the floor that
- 10 the one year's growth time is a floor, and every charter
- 11 school has to set a goal and enter into a contract that
- 12 you're going to meet certain performance standards. So if
- 13 this application said we're going to get two years growth,
- 14 but you're taking students who are currently getting less
- 15 than one years of growth, and you're now expecting them to
- 16 get two, now you've held yourself in a contract to meeting
- 17 the standard that's not realistic.
- 18 So to say one year, which is better than
- 19 what the district is currently averaging is raising the
- 20 bar, but we'll still, of course, work to try and get the
- 21 students to achieve as much growth as possible once that
- 22 differentiated learning approach will enable.
- How much time do I have, Ms. Markel?
- MS. MARKEL: Ten minutes and 48 seconds.
- 25 UNIDENTIFIED VOICE: Okay. All right. So I



- 1 want to address the -- the goal of incubating the charter
- 2 school.
- It's not this nefarious idea of creating
- 4 this profit center. It's about creating opportunities for
- 5 children who are in underperforming district to raise up
- 6 the standard of education that they're able to get. Now,
- 7 of course, not every parent in the district is going to
- 8 want to go to the charter school, but it's -- it's not this
- 9 goal of creating a business for Delta or the unpaid TriCity
- 10 Academy Board.
- 11 And the reason there is no contract has been
- 12 provided with Delta is one doesn't exist. How that works
- 13 out is going to be largely based on who the principal is
- 14 going to be, and, what level of experience they have. What
- 15 level of experience that teachers have.
- 16 UNIDENTIFIED VOICE: Excuse me. Does Delta
- 17 have any -- any other contracts with any other charter
- 18 schools?
- 19 UNIDENTIFIED VOICE: Ms. Mund.
- MS. MUND: No. In fact, Delta was just
- 21 formed a year ago, and the reason is precisely what we're
- 22 dealing with here, is that there were different parent
- 23 groups throughout the state that I had become aware of that
- 24 we're not able to get a school open for whatever reason,
- 25 and there were multiple reasons.



- 1 Delta has funded all of the work with
- 2 TriCity. TriCity has paid Delta absolutely nothing, and
- 3 there is no plan to pay Delta anything for the work that's
- 4 been done. It is then gifted to TriCity.
- 5 UNIDENTIFIED VOICE: I thought I saw
- 6 somewhere that you were going to be paid \$135,000?
- 7 MR. MUND: That (inaudible) --
- 8 UNIDENTIFIED VOICE: And you decided to gift
- 9 that or was -- am I confused about that?
- MS. MUND: If approved, when the school is
- 11 opened, we will be paid on a per service basis on a level
- 12 that is comparable to other charter schools. For instance,
- 13 it's likely that we will be providing business services to
- 14 TriCity Academy.
- 15 UNIDENTIFIED VOICE: Okay.
- 16 UNIDENTIFIED VOICE: So Delta will enable
- 17 the school to get the expertise (inaudible) people that the
- 18 school would not otherwise be able to afford to hire. And
- 19 so, that \$130,000 or whatever it works out to be once the
- 20 need is actually assessed, we'll be providing all these
- 21 experience and people that can provide part-time work
- 22 instead of having to hire full-time people to do those
- jobs.
- 24 UNIDENTIFIED VOICE: May I ask the
- 25 superintendent, do you -- do you have AECs? Do you have



1	any AECs campuses?
2	MADAM CHAIR: Can't you ask?
3	UNIDENTIFIED VOICE: What is that?
4	UNIDENTIFIED VOICE: Alternative education.
5	UNIDENTIFIED VOICE: I am on?
6	MADAM CHAIR: No, I just well
7	UNIDENTIFIED VOICE: Can you hear me?
8	MADAM CHAIR: you said you were going to
9	(inaudible), focusing on
10	UNIDENTIFIED VOICE: Thank you very much.
11	UNIDENTIFIED VOICE: Thank you.
12	UNIDENTIFIED VOICE: Now (inaudible).
13	MADAM CHAIR: Times up. We (inaudible).
14	All right. Now we have time, and maybe this will fit in
15	here (inaudible). You may Board Members may ask final
16	questions.
17	UNIDENTIFIED VOICE: I didn't think they'd
18	had a chance yet.
19	MADAM CHAIR: Oh, I'm sorry. I cut you off.
20	You may have your final time. I've totally lost track of
21	how much it is, but
22	UNIDENTIFIED VOICE: Eight minutes.
23	UNIDENTIFIED VOICE: Eight minutes.
24	MADAM CHAIR: Eight minutes. We know what
25	that is.



- 1 UNIDENTIFIED VOICE: Okay.
- 2 MADAM CHAIR: I'm sorry.
- 3 UNIDENTIFIED VOICE: Just to clarify a
- 4 couple of things. In one document in the application, the
- 5 professional services for Delta and ICM grows from \$135,000
- 6 in the first year to \$400,000 in five years, which is about
- 7 a 200 percent increase. Those numbers are in the
- 8 application. That's a little concerning.
- 9 Another thing I would like to respond to is
- 10 the notion that somehow parents of who live in poverty or
- 11 parents of color are somehow fearful, and have been
- 12 intimidated not to come out and speak for or against any
- 13 issue in the district. That's absolutely false. And
- 14 actually that's offensive.
- 15 When parents of poverty or parents of color
- 16 have issues, they are in the principal's offices addressing
- 17 those issues, as any good parent would do, because they
- 18 care deeply about their kids regardless of their
- 19 socioeconomic status.
- 20 If those problems don't get solved at the
- 21 school level, guess where they come? They come to my
- 22 office. There's not a lot of layers of bureaucracy, and I
- 23 meet with parents weekly around issues of improving their
- 24 students opportunities in the schools as well as working
- 25 with principals to improve schools. And so I have no



- 1 validation that our parents, if they wanted a charter
- 2 school or this --
- 3 UNIDENTIFIED VOICE: Excuse me.
- 4 UNIDENTIFIED VOICE: -- particular program
- 5 would not come out. Yeah.
- 6 UNIDENTIFIED VOICE: How would the denial of
- 7 this charter be in the best interest of your students in
- 8 your community?
- 9 UNIDENTIFIED VOICE: How would the denial?
- 10 The denial isn't about Core Knowledge in my mind. And if
- 11 that's what you're asking, if the denial --
- 12 UNIDENTIFIED VOICE: No, no, I'm -- I'm
- 13 actually asking --
- 14 UNIDENTIFIED VOICE: --was about a valid
- 15 point.
- 16 UNIDENTIFIED VOICE: -- in a -- in an
- 17 overarching manner.
- 18 UNIDENTIFIED VOICE: Okay.
- 19 UNIDENTIFIED VOICE: How -- how would that
- 20 be in the best interests of your students in your
- 21 community?
- 22 UNIDENTIFIED VOICE: The best interest --
- 23 UNIDENTIFIED VOICE: -- to deny it?
- 24 UNIDENTIFIED VOICE: -- of our -- I think
- 25 that our parents and our community should have something to



- 1 say what's in the best interest of their school, and their
- 2 school district. And so, until we hear that grassroots in
- 3 up-swell of parents who say, we demand this. And I've been
- 4 involved in charter schools before, both in Douglas County,
- 5 Academy 20, which have multiple, multiple charter schools.
- 6 When parents want a charter school, when
- 7 they want a program, they're in front of that Board of
- 8 Education. It doesn't matter what their situation is in
- 9 the world, they will demand to have that program.
- 10 The other thing is that there's talk about
- 11 this rubric. The -- the issues of denial or of substance
- 12 regardless of rubric. The district has used the same CSI
- 13 rubric for the past two years. This is no surprise. We
- 14 also have an assistant superintendent, Patty Hanrahan (ph).
- 15 Is she in the room?
- Now, she cross-walked actually the -- the
- 17 rubrics. We're on solid ground with the findings of the
- 18 different groups. The other thing is, is that we're not
- 19 required to use any particular rubric at all. We can
- 20 develop our own, but we didn't. We used one that's been
- 21 approved by CSI, and CDE.
- 22 One -- one more followup. You -- you said
- 23 you would like to see parents, and I think that's certainly
- 24 a more traditional model of charter applications as it's a
- 25 group of parents who come together and decide to -- but I



- 1 think we would all agree that that's a rigorous, difficult
- 2 process, the application and -- and successfully getting in
- 3 that -- a charter school approved.
- 4 Are you -- how do you feel -- tell me how
- 5 you feel about groups such as TriCity team or Delta being
- 6 involved in trying to get charter schools approved.
- 7 UNIDENTIFIED VOICE: I don't -- I don't have
- 8 any, like, animosity towards TriCity or towards Delta. I
- 9 have -- my concern is the application, and -- and what that
- 10 application says about what they're going to do. It has
- 11 nothing to do with this team or incubating or anything like
- 12 that.
- 13 UNIDENTIFIED VOICE: Okay.
- 14 UNIDENTIFIED VOICE: It's really about, for
- 15 us, it's not about whether I'd like or dislike charter
- 16 schools. I'm fine with charter schools. I'm about
- 17 quality.
- 18 So just a couple of quick other comments.
- 19 They keep saying that this 90 percent of students make a
- 20 year's worth of growth in a year's time. They call it the
- 21 floor. That's not what the application says. It's a goal.
- 22 A goal is not the floor, it's right there in their
- 23 application.
- There's also been questioned about the
- 25 credibility of some of us internally about how do we



- 1 evaluate charter schools. I can tell you I worked in
- 2 Academy District 20 at the First School of Choice in
- 3 Academy 20. Mountain View Technology Magnet School. It
- 4 was operated exactly like a charter school at the same time
- 5 charter schools were coming into existence. So I have that
- 6 experience. That was very similar.
- 7 I also was the charter school --
- 8 UNIDENTIFIED VOICE: Was it a charter
- 9 school?
- 10 UNIDENTIFIED VOICE: Excuse me.
- 11 UNIDENTIFIED VOICE: Was it a charter
- 12 school?
- 13 UNIDENTIFIED VOICE: It was not a charter
- 14 school. It was a magnet school, at that time.
- 15 UNIDENTIFIED VOICE: Apples and oranges.
- 16 UNIDENTIFIED VOICE: It was operated almost
- 17 identically to the charter school --
- 18 UNIDENTIFIED VOICE: That's not a charter
- 19 school
- 20 UNIDENTIFIED VOICE: -- it was started at
- 21 Academy 20. It is not a charter school.
- 22 UNIDENTIFIED VOICE: Thank you.
- 23 UNIDENTIFIED VOICE: I was also the charter
- 24 school liaison between the district and charter school
- 25 applicants when I was in Academy District 20. I also



- 1 worked in a -- a heavy charter environment in Douglas
- 2 County and had great relationships with charter schools
- 3 there. So I don't have any problem with charter schools.
- 4 Also, John Pauly (ph), who is our CFO, he
- 5 worked in St. Vrain -- no. Right. St. Vrain during the
- 6 onset of lots of charter schools there, two of which have
- 7 since failed due to financial reasons. We have lots of
- 8 experience and expertise around charter schools.
- 9 UNIDENTIFIED VOICE: Why do you bring up the
- 10 two that failed? What was the point of that?
- 11 UNIDENTIFIED VOICE: Just because he --
- 12 UNIDENTIFIED VOICE: Does --
- 13 UNIDENTIFIED VOICE: -- has experience seeing
- 14 successful charter schools, and he also has experience
- 15 seeing charter schools that have failed financially.
- 16 UNIDENTIFIED VOICE: Right.
- 17 UNIDENTIFIED VOICE: Working in St. Vrain.
- 18 UNIDENTIFIED VOICE: Right.
- 19 UNIDENTIFIED VOICE: That's all. There was
- 20 a -- the -- I am rebutting the fact that we don't have a
- 21 (inaudible) --
- 22 UNIDENTIFIED VOICE: But there's a -- there
- 23 -- you would agree, wouldn't you that there's a lot of
- 24 reasons why any school might fail, including charters?
- 25 UNIDENTIFIED VOICE: Absolutely.



25

1 UNIDENTIFIED VOICE: Okay. 2 UNIDENTIFIED VOICE: Yeah. Yup. Was -- was 3 St. Vrain the district that did end up under management of the state treasurer? UNIDENTIFIED VOICE: That's correct. 5 6 UNIDENTIFIED VOICE: So it can happen to 7 most anyone in any --8 UNIDENTIFIED VOICE: Correct? UNIDENTIFIED VOICE: I got it, (inaudible). 9 10 UNIDENTIFIED VOICE: Sorry. MADAM CHAIR: (Inaudible). Put cold water 11 on it. 12 13 UNIDENTIFIED VOICE: How much time do I have? 14 15 UNIDENTIFIED VOICE: You have (inaudible). 16 UNIDENTIFIED VOICE: Okay. I guess in 17 closing, we have a significant crowd here today. And just 18 by a show of hands I would like to see the people in the room, how many of them have -- are here in support of the 19 Englewood Board of Education's denial of the TriCity 20 application? 21 That's a significant number of folks who 22 23 came out today. Thank you for the rebuttal. UNIDENTIFIED VOICE: I was wiping up water. 24 UNIDENTIFIED VOICE: Okay.



1 UNIDENTIFIED VOICE: (Inaudible). 2 UNIDENTIFIED VOICE: I'm so sorry. UNIDENTIFIED VOICE: It's okay. 3 UNIDENTIFIED VOICE: Don't get electrocuted. 4 UNIDENTIFIED VOICE: Yeah, we're being 5 6 klutzy. You can keep talking. We'll (inaudible). 7 UNIDENTIFIED VOICE: Okay. My last comment was simply that we -- there's a lot of community members, 8 parents, and staff members from -- from the school district 9 today that came down in support of the Board of Education 10 in their denial of the TriCity application. And I simply 11 asked those that were here in support of the Board's denial 12 13 to simply raise their hands. And then I was going to sit down. 14 15 MADAM CHAIR: Thank you. Board, are there 16 any -- we -- we may now discuss with it amongst ourselves 17 the question and offer a motion to hold or deny, whatever. Any further comments, Ms. Scheffel? 18 19 MS. SCHEFFEL: Again, I -- I think the --20 the program suggest a -- a curriculum that's very appropriate to the students, and there's a lot of data 21 suggesting it supports strong student achievement. We have 22 23 many kids across the state are on waiting lists for 24 charters, and we need more choice. I -- I feel that it

would be an addition to the system.

25



MADAM CHAIR: I know. Jane, and comment? 1 MS. GOFF: Yeah. Well, you know, these are 2 3 -- these are -- these are hard decisions. These are heavy decisions. There's strong merit on both sides of any of 4 these conversations. Having -- having followed the 5 6 progress, the story of Englewood over the past several 7 years, the developments in the district are notable, and -and we -- and there's an appreciation I think, I'm sure 8 9 among all of us about the unique nature of that -- this 10 area --11 MADAM CHAIR: Have you got it? MS. GOFF: -- of the metro area. 12 13 MADAM CHAIR: You got the sheet? 14 MS. GOFF: I was reminded today, it's not that I didn't know of the meeting, and the definition, and 15 the -- the ramifications of the word, whether it's 16 17 contiguous or contegious. I'm --18 MADAM CHAIR: Or cantankerous. 19 MS. GOFF: on something -20 UNIDENTIFIED VOICE: More cantankerous. 21 UNIDENTIFIED VOICE: Yes. UNIDENTIFIED VOICE: More cantankerous. 22 23 MS. GOFF: Well, yeah. They all start with 24 those same letters, don't they? But, I appreciate the 25 possibilities here, and in -- in all cases, whatever kind



- 1 of possibilities we're talking about. I -- I applaud
- 2 Englewood's progress over the past three years, and recall
- 3 the satisfaction, the gratification from everybody in the
- 4 area when your mill bond did -- did pass, and when -- when
- 5 that success was realized, and when a couple of other
- 6 really incredibly significant things for a community have
- 7 happened in your area.
- I -- the -- the AEC, which I -- if I'd have
- 9 had a chance to develop a question and get it out in time,
- 10 it would've been around that -- that area, where are the
- 11 possibilities for in any of our district schools that still
- 12 are climbing the mountain, getting to the top of the
- 13 summit. They're not there yet, and yet we have great
- 14 charter possibilities, and potentials that really aren't
- 15 quite in line yet with that age group, whether it's an
- 16 elementary starting as an elementary of going full K-8, and
- 17 then even growing farther.
- 18 So I just -- I applaud it. I will cast a
- 19 vote when we come to it, but I do wanted -- I -- I do want
- 20 to let all of you know I'm particularly tending toward
- 21 keeping the district on its path right now (inaudible).
- 22 MADAM CHAIR: Ms. Flores, do you have a
- 23 comment?
- 24 MS. FLORES: I do. I think if the district
- 25 is on a positive note --



- 1 MADAM CHAIR: Okay.
- MS. FLORES: -- it seems as if it does.
- 3 Seeing the -- the wide support from the community who does
- 4 not seem to share the same -- well, who doesn't seem to
- 5 share that they want a charter school. And knowing that
- 6 working on a CSEAC Committee where every dog and pony show
- 7 that was in town for a charter would come forward.
- 8 And seeing that when sometimes they got
- 9 through, and when CSEAC saw that, you know, they didn't
- 10 have a chance, and then years later seeing that they didn't
- 11 do well. What they did was they really disrupted a
- 12 community and sometimes killed the community.
- 13 And we have to be very concerned about that
- 14 community, and what happens to communities that sometimes
- 15 are fragile. That we don't want to destroy communities,
- 16 and this can happen when the school is the center of that
- 17 community. And so I would say that we have to be very
- 18 cautious.
- 19 MADAM CHAIR: Pam.
- MS. MAZANEC: Well, thank you, all of you.
- 21 I know there's a lot of passion. There's been a lot of
- 22 work on both sides. I again say that I believe in choice.
- 23 I -- I actually believed that competition does help all of
- 24 our schools to succeed, and I am very hopeful for another
- 25 opportunity, another choice for children in a -- a



- 1 challenged area to have their -- their needs met.
- MADAM CHAIR: Mr. Durham.
- 3 MR. DURHAM: Thank you, Madam Chair. I
- 4 think this application is unique in that it -- it intends
- 5 to serve a geographic area rather than a district, which I
- 6 think is a little bit unusual, and I think really a
- 7 positive that it's an opportunity to attract students to a
- 8 more disciplined, different kind of learning opportunity.
- 9 Those in the surrounding districts that
- 10 choose to avail themselves of it can be benefited. If
- 11 they're not benefited, they won't be in business very long,
- 12 and -- and I don't see how in the long run that those who
- 13 do not choose to -- to exercise this option will be in any
- 14 way damage.
- So I will vote in support of the
- 16 application.
- 17 UNIDENTIFIED VOICE: It feels like Groundhog
- 18 Day from 11:00 to 1:00.
- 19 UNIDENTIFIED VOICE: Two.
- MS. SCHROEDER: Two. And I'm going to
- 21 support this for all the wrong reasons. Okay. I'm going
- 22 to support this because of the vote for Sheridan. I don't
- 23 know if I would have supported this for Englewood, but
- 24 certainly this school is likely to be sited there. The
- 25 support that has been identified both on terms of the



- 1 Board, and in terms of some students come from Englewood.
- 2 So some kind of reasoning would suggest that if -- if I'd
- 3 had a choice -- well, I did have a choice, and I voted my
- 4 choice and I -- I lost.
- 5 So for that reason, I really want you -- you
- 6 TriCity to be working with two districts. I'm not
- 7 confident that you're ready. I'm really not. I think it's
- 8 a poor application, no matter what rubric you've used, and
- 9 that shouldn't have happened. I am worried about the
- 10 financial piece.
- I do know how hard it is for charter schools
- 12 to meet their budget expectations. You're going to have to
- 13 find a lot of students. I don't think they're going to
- 14 come from Sheridan. I'm not sure they're gonna come from
- 15 Englewood either. So, but they'll come from under some
- 16 rock or it'll go under, but I'm supporting it only because
- 17 you're going to need two really quality school districts.
- 18 And I do think both of these are high quality school
- 19 districts to help you guys do this well. And I'm not sure
- 20 they won't come back and say you're still not ready for
- 21 prime time, because it is already January, and your
- 22 thinking August. And I know how long this takes.
- 23 So good luck. I'm not thrilled, but I'm
- 24 going to move forward.
- 25 MADAM CHAIR: Thank you very much. Angelika



- 1 had a really interesting point here, that I really hadn't
- 2 thought of, but I -- I would probably would have voted for
- 3 it any way, but I -- I agree with her.
- 4 You know, we've got a charter school here
- 5 that's talking about two different districts, and, so since
- 6 we have voted four, one, I think it makes sense to vote for
- 7 the other. And, you know, if -- if -- if you -- it rise to
- 8 the occasion, and make a school work, it's all for the
- 9 better. And if you don't, well then, you know, the -- the
- 10 competition has -- has had its way.
- MS. SCHROEDER: Thank you.
- 12 MADAM CHAIR: So I -- I -- I
- 13 appreciate Angelika's comment there. And we will move --
- 14 UNIDENTIFIED VOICE: May I ask a question?
- 15 MADAM CHAIR: I'm not hearing comments.
- 16 Questions?
- 17 UNIDENTIFIED VOICE: Well, it's a comment.
- 18 UNIDENTIFIED VOICE: We have your comment.
- 19 MADAM CHAIR: You're not --
- 20 UNIDENTIFIED VOICE: Well, it's a question
- 21 about authority.
- 22 MADAM CHAIR: No, a comment would be much
- 23 better.
- UNIDENTIFIED VOICE: Okay. So who would be
- 25 in control?



- 1 MADAM CHAIR: That's not for us to
- 2 determine.
- 3 UNIDENTIFIED VOICE: This is what was talked
- 4 about earlier. That there's going to be decision made
- 5 ultimately by TriCity.
- 6 UNIDENTIFIED VOICE: They'll decide which --
- 7 MADAM CHAIR: They will be in control, and
- 8 they'll make the decision if they --
- 9 UNIDENTIFIED VOICE: No, no, but usually
- 10 they're under -- aren't they subsumed under a district?
- 11 UNIDENTIFIED VOICE: Yes, but they'll make
- 12 that decision.
- 13 MADAM CHAIR: At this -- no. At this point
- 14 we probably should move ahead --
- 15 UNIDENTIFIED VOICE: We don't know which
- 16 one.
- 17 MADAM CHAIR: -- and offer the --
- 18 UNIDENTIFIED VOICE: So I'm asking a
- 19 question maybe of -- of -- of them.
- 20 UNIDENTIFIED VOICE: This could -- the --
- 21 the question you're asking is that since they've applied in
- 22 two districts --
- UNIDENTIFIED VOICE: Yes.
- 24 UNIDENTIFIED VOICE: -- and it seems
- 25 possible that this -- this Board will remand in both cases



- 1 for each district to reconsider which district could wind
- 2 up with a charter school, and that depends on several
- 3 factors.
- 4 UNIDENTIFIED VOICE: Okay.
- 5 UNIDENTIFIED VOICE: You could have both
- 6 districts deny the application the second time, in which
- 7 case you'll have two more appeals coming to this Board.
- 8 You could have one agree to charter the school, and the
- 9 other deny it. In which case, I would presume that the
- 10 charter school would go with that district that accepted
- 11 it.
- 12 You could have a situation where both
- 13 districts want to approve it, at which point in time since
- 14 there could only be one authorizer, the charter school
- 15 would have to choose between the districts.
- 16 UNIDENTIFIED VOICE: Okay. That was my
- 17 question.
- 18 MADAM CHAIR: If there is no further
- 19 discussion, I would call for a motion.
- 20 UNIDENTIFIED VOICE: I made the decision
- 21 that the local Board was contrary to the best interest of
- 22 the pupils in the school district and community, and move
- 23 to remand this matter to the Arapahoe County School
- 24 District Number 1 for reconsideration.
- 25 UNIDENTIFIED VOICE: Is there a second?



1		UNIDENTIFIED VOICE: Second.
2		UNIDENTIFIED VOICE: I second.
3		MADAM CHAIR: Would you call the roll,
4	please.	
5		MS. BURDSALL: Steve Durham?
6		MR. DURHAM: Aye.
7		MS. BURDSALL: Val Flores?
8		MS. FLORES: No.
9		MS. BURDSALL: Jane Goff?
10		MS. GOFF: No.
11		MS. BURDSALL: Marcia Neal?
12		MADAM CHAIR: Aye.
13		MS. BURDSALL: Pam Mazanec?
14		MS. MAZANEC: Aye.
15		MS. BURDSALL: Debora Scheffel?
16		MS. SCHEFFEL: Yes.
17		MS. BURDSALL: Angelika Schroeder?
18		MS. SCHROEDER: Aye.
19		MADAM CHAIR: And motion therefore carries?
20		UNIDENTIFIED VOICE: No, we got a delegate.
21		MADAM CHAIR: And we have to do the
22	delegation thin	ng again.
23		UNIDENTIFIED VOICE: You guys want to do it
24	again?	
25		MADAM CHAIR: Who would like to (inaudible)?



24

25

order.

1 UNIDENTIFIED VOICE: (Inaudible). 2 MADAM CHAIR: You, and who was the other 3 one? Jane? UNIDENTIFIED VOICE: Jane. 4 MADAM CHAIR: Okay. And you want to do that 5 6 for both of them one -- since you're doing it? UNIDENTIFIED VOICE: (Inaudible). 7 MADAM CHAIR: I move to delegate that Steve 8 Durham, and Jane Goff the responsibility to write 9 instructions to the local Board of Education with specific 10 11 recommendations concerning the matters requiring reconsideration to reflect the State Board's discussion 12 13 during this hearing. 14 And I want to thank you all for your participation. And I know this is not easy. We really 15 16 appreciate your efforts. Thank you. UNIDENTIFIED VOICE: Marcia, I think we need 17 to read this. 18 19 MADAM CHAIR: Okay. 20 UNIDENTIFIED VOICE: (Inaudible). MADAM CHAIR: The in order to comply with 21 the statute would carry deadline, this must be finalized 22 within the next business day in order to finalize the 23

UNIDENTIFIED VOICE: (Inaudible)



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                    MADAM CHAIR: Thank you. Get it done.
                                                               But
    I appreciate it all. Thank you.
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                    UNIDENTIFIED VOICE: Thank you.
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                    UNIDENTIFIED VOICE: Thank you.
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         (Meeting adjourned)
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1	CERTIFICATE
2	I, Kimberly C. McCright, Certified Vendor and
3	Notary, do hereby certify that the above-mentioned matter
4	occurred as hereinbefore set out.
5	I FURTHER CERTIFY THAT the proceedings of such
6	were reported by me or under my supervision, later reduced
7	to typewritten form under my supervision and control and
8	that the foregoing pages are a full, true and correct
9	transcription of the original notes.
LO	IN WITNESS WHEREOF, I have hereunto set my hand
l1	and seal this 14th day of January, 2019.
12	
L3	/s/ Kimberly C. McCright
L4	Kimberly C. McCright
L5	Certified Vendor and Notary Public
L6	
L7	Verbatim Reporting & Transcription, LLC
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